

## Te Pūkenga Council Update

### 6 July 2021 – EIT, Gisborne

Te Pūkenga Council met on 6 July 2021 at the EIT campus in Gisborne. The Council met with the Rau Tipu Rau Ora in the morning prior to the Council meeting.

This brief update is provided in confidence for subsidiary boards and leadership teams.

#### Te Pae Tawhiti insights report

The Council received and endorsed public release of Te Pae Tawhiti insights report pending final edits. This report will be available during the week of 19 July.

#### Kōtui Kōrero

The Council noted an update on Kōtui Kōrero – a conversation with Te Pūkenga.

It noted due to a COVID Level change, the Southern Institute of Technology visit was moved to 16 July.

The Council noted engagements with Employers and TITOS, and subsidiaries and respective iwi are beginning shortly.

It also noted lessons learned are being looked at to improve future sessions.

#### Policies

The Council received the following draft policies:

- Official Information Act policy
- Sensitive Expenditure (including gifts, hospitality and entertainment) policy
- Koha policy
- Privacy policy
- Privacy procedures
- Data breach response plan
- Interim Records Management policy.

The policies will be amended after feedback from the Council and approval will be sought at the August meeting.

#### Te Poari Akoranga report

The Council received a report from the meeting of Te Poari Akoranga that took place online on 9 June 2021. The report is available for public viewing on the website in the Council papers [here](#).

The Council noted the feedback to NZQA provided during the Simplifying New Zealand qualifications and other credentials.

The Council also noted and endorsed the invitation for Te Pūkenga to become a signatory to the openness agreement on the use of animals in research and teaching in New Zealand.

## **Letter of Expectations for subsidiaries**

The Council noted the final Letter of Expectations that was sent to subsidiaries on 8 June 2021 that was previously approved at the June Council meeting.

The Letter of Expectations will be available on Te Pūkenga website shortly.

## **Te Pūkenga group financial results 31 May 2021**

The Council received and noted Te Pūkenga group financial results as at 31 May 2021.

The Council noted that revenue for the group is \$417m, which is \$22m more than budget and primarily due to higher domestic student numbers. Expenses are \$443m down, which is down on the budget by \$22m with the major contributing factor being staff expenses (\$16m). The overall result is a deficit of \$25m, which is \$44 less than budget year to date. The end of year forecast is now a deficit of \$42m versus the \$51m budgeted. The forecast reflects the additional funding to be received from TEC for higher than expected delivery costs of approximately \$17m.

Te Pūkenga is currently working alongside TEC to arrange an additional tranche of funding for domestic EFTS as reflected in the forecast, which will be confirmed through the August SDR. The Council discussed how funding is being allocated and distributed to subsidiaries.

## **Mahere Haumi – Investment Plan 2022 – process and approach**

The Council noted report outlining the Investment Plan process and approach.

It noted the TEC have confirmed an iterative process for the Investment Plan.

It also noted the Investment Plan will be discussed at the next Audit and Risk Committee meeting on 22 July before going to the Council in August 2021.

## **Te Piko Our Strategy – Hōngongoi 2021**

The Council noted and discussed the draft Te Pūkenga organisation strategy.

The Council requested feedback be incorporated into the final document, and this will provide staff with visibility to the role they will play in the journey.

The Council also noted the tremendous amount of work to be done to get to day 1 (1 January 2023) and the strategy will be updated regularly to incorporate the milestones achieved by Te Pūkenga.

## **Programme Business Case update and approach for Capital Asset Management priority projects**

The Council noted the update on the draft Programme Business Case that will be submitted in final form in December 2021 to the Minister of Education.

The Council noted priority projects will be identified through the Capital Asset Management workstream separate to the Programme Business Case and the Strategic Case will be considered at the August Council meeting.

## **Work Based Learning Limited (WBL) Day 1 readiness (Governance)**

The Council approved the appointment of directors to the Board of WBL that include one member from Competenz and one member from Connexis. The WBL Board will commence operation in August 2021.

### **Subsidiary Board Appointments**

The Council approved the appointments of a director to the Southern Institute of Technology Board and a director to the Otago Polytechnic Board. These appointments will be made public shortly.

### **Education New Zealand – Te Pūkenga partnership and Te Pūkenga Internationalisation Strategy**

The Council noted the Education NZ-Te Pūkenga paper and clarified the strategy would be led by Te Pūkenga with support from ENZ.

The Council discussed competing priorities and agreed it would be useful to consider an international strategy at this time, whilst the borders are closed and onshore international learners are expected to be low (for the short-medium term, through 2022-23).

### **Learner Journey and Experience Persona workshop**

A workshop was held with the Council on five priority Te Pūkenga learner personas (and journey mapping) to gain a deeper understanding of what the opportunities are for Te Pūkenga to focus on enablers and reduce barriers.

These personas were supported by quantitative data. The Council noted that the personas should be communicated more broadly and drive investment and decisions. A full set of personas (learners, staff, employers) will be published on Te Pūkenga website in August 2021.

### **Te Pūkenga advisory committees**

The Council held a workshop on the establishment of the staff, learner and Māori advisory committees.

The Council noted:

- feedback from working groups/stakeholders about the need for them to be interim committees until the ecosystem approach is in place
- the first piece of the work for the committees will be how they work together and with Council, and
- these interim advisory committees will be established as soon as possible.