

The Unitec Asset Management Strategy 2019 - 2022

Vision:

Led by Te Noho Kotahitanga we manaaki the success of our students and communities.

Strategic Priorities:

Renewed focus on core business:

- » Improve the success of all students, achieving parity for Māori, Pacific and Under 25s by 2022, enhancing International student success, and serving the educational needs of the West, Central & North Auckland communities
- » Provide high quality learning, teaching and applied research to develop work-ready lifelong learners and return to Category One
- » Engage and inspire staff so they are proud to work at Unitec and are equipped with the capabilities to support quality learning
- » Build a financially sustainable organisation to invest in the future with an operating surplus by 2022

Principles:

- » Led by Te Noho Kōtahitanga
 - Rangatiratanga (Authority and Respect)*
 - Wakaritenga (Legitimacy)*
 - Kaitiakitanga (Guardianship)*
 - Mahi Kōtahitanga (Co-operation)*
 - Ngākau Mahaki (Respect)*
- » Connect people to our values and embed them in everything we do
- » Be responsible stewards of assets for current and future students
- » Partner with Nga Kaitiaki group
- » Reduce and consolidate the property footprint as soon as possible to ensure better connectivity for staff and students and reduce operating costs
 - Complete deferred maintenance at a consistent and sustainable rate
 - New spaces to be at the same standard or better
 - Genuinely consult with staff around moves and facilities
 - Include and invite staff to contribute in their areas of expertise so that their skills are recognised
- » Learn from the lessons of the past
- » Smart use of resources to maximise impact ensuring a sustainable future
- » Stay flexible with upcoming RoVE changes

Goals:

Goal 1: Build and implement a robust Asset Management Plan for both campuses

Objectives:

For core campus buildings and infrastructure formulate the following;

- Asset schedules including; buildings, furniture and fittings, utilities, landscape, infrastructure, signage, fleet
- Provide and maintain accurate condition ratings for all assets
- Prioritise and schedule outstanding deferred maintenance
- Create an annual schedule for renewals
- Work with the Finance team to ensure that all operating and capital expenditure adheres to budget and procurement policy requirements, and is correctly reported in the financial reporting systems.

Goal 2: Consolidate the Mt Albert campus within the core area

Objectives:

- Carry out strategic property moves to vacate the 'balance of the land'
- Partnering with Ngā Kaitiaki group to care for the whenua

Goal 3: Renewal of the Waitakere campus following completion of new Waitakere Strategy.

Objectives:

- Identify renewals needed once the strategy is landed
- Schedule an annual programme of renewals

Goal 4: Ready Unitec for smarter buildings and automation

Objectives:

- Maintain and strategically enhance Asset and Infrastructure systems and processes
- Embed Quality Assurance processes

Goal 4: Rationalise and 'Future-Focus' Information Technology assets.

Objectives:

- Right size the technology footprint for a new reduced campus footprint and changes to the future operating model
- Maintain and enhance Ivanti IT asset management and tracking tool
- Identify opportunities to re-use and extend the life of assets through responding to the growth and retraction of the organisation
- Work with the Finance team to ensure that all operating and capital expenditure adheres to budget and procurement policy requirements, and is correctly reported in the financial reporting systems