

# United New Zealand Limited

Academic Board

7 October 2020

Title	Māori Code of Practice and Pacific Code of Practice
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Authoreu by:	as at 22 September 2020
For:	Information

#### Recommendation

That Academic Board receives the Māori Code of Practice and the Pacific Code of Practice for noting.

### **Purpose**

The purpose of this paper is to report back to the board on the action point arising from 2018 EER recommendations which was for Unitec to develop and deliver a Māori Code of Practice (MCoP) and Pacific Code of Practice (PCoP).

## **Key Points**

- The MCoP and PCoP have been developed in order to meet specific 2018 EER recommendations
- These recommendations are monitored as part of the AQAP and are identified as:
  - o Rec 8E Establish a Code of Practice for Maori Students
  - o Rec 9E Establish a Code of Practice for Pacific Students
- ELT recently approved (21.09.20) both the MCoP and PCoP which will allow us to close this EER action
- The delay in developing both the MCoP and PCoP was deliberate and timed to coincide with the release of the DCoP
- The MCoP and PCoP are aligned to the 2019 Interim Domestic Code of Practice (DCoP) and share the same strategic outcomes



- The approval of both the MCoP and DCoP will strengthen our commitment to 'Manaakitia Te Rito' and the success of both Māori and Pacific
- I am confident the expected outcomes are achievable as they align to current programmes of work such as takitahi (action plans) and I See Me initiatives.

### **Next Steps:**

The MCoP and PCoP will be added to the DCoP (as an appendix) and our self-evaluation will be conducted at the same time and in the same manner as the International Code of Practice.

### **Contributors**

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### **Attachments**

Maori and Pacific Codes of Practice

NZQA - Domestic Code of Practice

Outcome		Good for Māori	Indicators for Success	Evidence of Success	Opportunities for	Good for Pacific	Indicators for Success	Evidence of Success	Opportunities for Impr
		The learning and communal environment, whether on-site or			Improvement	The learning and communal environment, whether on-site of			
		online is safe for Māori students and responds to their cultural				online is safe for Pacific students and responds to their cultural needs.	in their learning environments.  2. Through the completion of parity badges (Teaching		
	Students Experience a physically safe and mutually supportive learning	needs. Māori student experiences of their safety and their learning	Unitec staff know, understand and value:			Pacific student experiences of their safety and their learning	Pacific Learners & Supporting Pacific Success &		
	environment that responds to the needs	environments at Unitec are known and acted on if necessary to	<ul> <li>the importance of gathering Māori student voice to inform improvements to their safety and learning</li> </ul>	0		environments at Unitec are known and acted on if necessary to do so.	Retention) staff reflect on the diverse nature of Pacific students and how practices can be		
	of all students.	The Unitec spaces reflect Māori culture and provides spaces	environments.			The Unitec spaces reflect Pacific culture and provides spaces			
		where Māori students feel welcome, safe and able to connect	3. Culturally appropriate art, artefacts and collatera	al .		where Pacific students feel welcome, safe and able to connec	t items are seen throughout Unitec.		
		and socialise with others.	items are seen throughout Unitec.			and socialise with others.  The Unitec spaces reflect Pacific cultures and provides spaces	4. Staff understand their role in providing safe spaces		
		The Unitec spaces reflect Māori culture and provides space where Māori students feel welcome, safe and able to connec				where Pacific students feel welcome, safe and able to connec			
		and socialise with others.	Te Reo Māori is spoken and heard throughout			and socialise with others.			
			Unitec.			Staff actively reduce systemic barriers to participation - such	Pacific Language Weeks are celebrated at Unitec.		
		Staff actively reduce systemic barriers to participation - such as discrimination and harassment.	<ol><li>Māori student focus groups are established in all schools and support areas across the institute and</li></ol>			as discrimination and harassment.	Pacific student focus groups are established in all schools and support areas across the institute and		
	Enhancing student safety	discrimination and narassment.	feedback taken into account when developing actio	n			feedback taken into account through action plans		
		Learning services, online or on-site are safe & secure for Māori	plans			Learning services, online or on-site are safe & secure for Pacific students.	3.Unitec policies do not tolerate discrimination or		
A safe & supportive learning environment		students.	3.Unitec policies do not tolerate discrimination or harassment.				harassment.		
environment		Māori students are part of focus groups that provide feedback	marassinent.			Pacific students are part of focus groups that provide			
		to Unitec on improving student safety systems.				feedback to Unitec on improving student safety systems.			
		Māori students feel connected and accepted in their learning				Pacific students feel connected and accepted in their learning	3		
		spaces. Staff identify and minimise barriers by encouraging	1 Staff warmata and understand the importance of			spaces. Staff identify and minimise barriers by			
		whakawhanaungatanga practices.	<ol> <li>Staff promote and understand the importance of whakawhanaungatanga activites during the first six</li> </ol>			encouraging Pacific fanau events.  Pacific students participate in feedback sessions that	Staff engage in Pacific Orientation and Fanau		
		Māori students participate in feedback sessions that ascertain whether the Unitec learning environments, online and on-site,	weeks of courses.			ascertain whether the Unitec learning environments, online	Evenings in the first six weeks of courses.		
		are suitable for their cultural needs.	2. Feedback from Māori students is sought and take	en		and on-site, are suitable for their cultural needs.	2. Feedback from Pacific students is sought and taken in		
	Maintaining a supportive learning	Teaching staff understand tikanga, te reo and te Ao Māori	in to account to improve services that lead to improved performance.			Teaching staff understand Pacific perspectives.	to account to improve services that lead to improved performance.		
	environment	perspectives. Pronounciation of names and awareness of	3. Teaching and support staff embed Te Reo, Tikang	a		Pronounciation of names and awareness of Pacific cultural	3. Teaching staff embed Pacific language, culture and		
			and mātauranga Māori in their practices.			practices.	knowledge in their practices.		
		mātauranga Māori are normalised at Unitec.	Māori students' names are correctly pronounced.     Māori students participate in study support			Teaching and support staff establish study support groups fo	Pacific students' names are correctly pronounced.     Pacific students participate in study support groups.		
		Teaching staff establish study support groups for Māori	groups.			Pacific students that encourage success and connections with			
		students that encourage success and connections with peers.				peers.			
						Staff are aware that Pacific students may sometimes be			
		Staff are aware of the concept of whakamā and provide culturally responsive methods to connect Māori students to				embarrased to seek support; and therefore are able			
	Condense have to		1.Unitec staff connect Māori students to culturally			to provide culturally responsive methods to connect Pacific	1.Unitec staff connect Pacific students to culturally		
	Students have adequate access to advice information and services which help	the appropriate Unitec support services that meets the needs of the tauira.	apporpriate support services.  2. Feedback from Māori students is sought and take	en		students to the appropriate Unitec support services that meets the needs of the tauira.	apporpriate support services.		
	them to meet their basic needs.	Māori students participate in focus groups that seek their	in to account in making improvements to support			Pacific students participate in focus groups that seek their	Feedback from Pacific students is sought and taken in to account in making improvements to support services.		
		experiences, and if necessary, make improvements to how	services			experiences, and if necessary, make improvements to how	to account in making improvements to support services.		
		Unitec can support Māori students to access student support services.				Unitec can support Pacific students to access student suppor services.	t		
						Pacific students are advised during enrolment, and in the firs	t		
	ents to meet their  Meeting basic needs  'Basic needs' means the essential material requirements to support wellbeing, including housing, food and clothing'	Māori students are advised during enrolment, and in the first six weeks of assistance available for them. These include access	ess or			six weeks of assistance available for them. These include			
		to Unitec Scholarships specifically for Māori; to loan laptops or				access to United Scholarships specifically for Pacific; to loan			
		other devices; health and counselling services; or any other				laptops or other devices; health and counselling services; or any other service that provides specific support for Pacific			
		service that provides specific support for Māori students.				students.			
sistance for students to meet thei		Barriers to access are identified and minimised. Information is	Māori students know what support services are			Barriers to access are identified and minimised. Information i	s		
ic needs.		available for Unitec, community or national bodies that can	available to them by their sixth week of attending			available for Unitec, community or national bodies that can	Pacific students know what support services are available to them by their sixth week of attending		
		support the well-being of Māori students and their whānau. This could relate to accommodation; maintaining a healthy	Unitec courses.			support the well-being of Pacific students and their families.  This could relate to accommodation; maintaining a healthy	Unitec courses.		
		lifestyle; employment opportunities; or any other service a	2. Staff identify and remove barriers to access.			lifestyle; employment opportunities; or any other service a	Staff identify and remove barriers to access.		
		Māori student may require.				Pacific student may require.			
						Pacific student voice is collected to ascertain where additional			
		Māori student voice is collected to ascertain where additional				support might be required or where improvements can be			
		support might be required or where improvements can be made to existing services. Changes to services are made and				made to existing services. Changes to services are made and			
		the loop is closed by reporting back to Māori students.				the loop is closed by reporting back to Pacific students.			
			Affordable, healthy kai options are provided in Te			Food options on-site include a range of healthy and	Affordable, healthy food options are provided in Te		
		Food options on-site include a range of healthy and affordable options, that promote a healthy lifestyle for Māori students.	Puna.			affordable options, that promote a healthy lifestyle for Pacifi	c Puna.		
	On-site food options		2. Healthy lifestyles are promoted through activities			students.	Healthy lifestyles are promoted through activities and		
		Māori students are asked for feedback on kai options and costs.	and workshops for students.  3. Feedback from Maori students is taken in to			Pacific students are asked for feedback on food options and costs.	workshops for students.  3. Feedback from Pacific students is taken in to account		
		Māori students are satisfied with the level of help and support				Pacific students are satisfied with the level of help and	Taken statement to account		
		within Unitec to manage their physical and mental health	1 Manufacturing to the second			support within Unitec to manage their physical and mental	1 Desificate advantage and a second		
	Students are assisted by providers to manage their physical and mental health, and to access support when needed.  Improving physical and mental health	appropriately. Unitec staff:	<ol> <li>Māori students who require support are identified early through LOP.</li> </ol>			health appropriately. Unitec staff:	Pacific students who require support are identified early through LOP.		
		- identify Māori students who may require additional support	2. Māori students are actively asked to provide			- identify Pacific students who may require additional suppor	t 2. Pacific students are actively asked to provide		
		early.	feedback on services in the interest of continual			early.	feedback on services in the interest of continual		
		- seek Māori student voice for continual improvement purposes, ensuring that delivery of services meets Māori	improvement.			<ul> <li>seek Pacific student voice for continual improvement purposes, ensuring that delivery of services meets Pacific</li> </ul>	improvement.		
		student needs.				student needs.			
		Māori students are aware of services that aim to improve physical and mental health.				Pacific students are aware of services that aim to improve physical and mental health.	:k		
		Māori students are provided with opportunities to feedback or				Pacific students are provided with opportunities to feedback			
		the cultural appropriateness of physical and mental health	All Māori students are aware of physical and			on the cultural appropriateness of physical and mental healt	1. All Pacific students are aware of physical and mental		
		services Services that support physical and mental health are	mental health services available to them.			services Services that support physical and mental health are	health services available to them.		
		appropriate for online and on-site, and culturally appropriate	2. Feedback from Māori students is sought and take	en		appropriate for online and on-site, and culturally appropriate	2. Feedback from Pacific students is sought and taken in		
		for Māori students.	in to account to improve culturally appropriate physical and mental health services.			for Pacific students.	to account to improve culturally appropriate physical and mental health services.		
		Unitec to consider services that support Māori students during pandemic lock-down period. These could include:	3. Workshops that support Māori students physical			Unitec to consider services that support Pacific students	3. Workshops that support Pacific students physical and		
		- daily karakia	and mental health during different stages of Covid- 19 are offered in a culturally appropriate way in an			during pandemic lock-down period. These could include: - daily prayers	mental health during different stages of covid-19 are offered in a culturally appropriate way in an online		
		- yoga, meditation, mindfulness	online environment.			- yoga, meditation, mindfulness	environment.		
		<ul> <li>workshops or podcasts that promote healthy lifestyles</li> <li>access to easy online recipes or podcasts</li> </ul>				- workshops or podcasts that promote healthy lifestyles			
		- mahi raranga workshops				- access to easy online recipes or podcasts			
		- mahi maara (gardening - growing your own kai)				Pacific students are suggested as in the transfer of			
		Māori students are aware of services that support mental health and help to reduce stress while studying.				Pacific students are aware of services that support mental health and help to reduce stress while studying.			
		Access to support is provided to Māori students in a culturally				Access to support is provided to Pacific students in a	1. All Pacific students are aware of mental health		
		responsive way. These may be using traditional methods of	services that reduce stress while studying.			culturally responsive way. These may be using traditional	services that reduce stress while studying.		
			Accessing and delivery of mental health services     Accessing and delivery of mental health services	ay l		methods of phone calls, online calls or face to face sessions.	Accessing and delivery of mental health services are delivered in a culturally safe and appropriate way -		
						Pacific students may prefer to sit in spaces they are	online or on-site.		
	Managing meetal books	may prefer to sit in spaces they are comfortable with - the whare; beside the puna or whilst walking the whenua of Te	are delivered in a culturally safe and appropriate wa - online or on-site.			comfortable with - e.g. in the Fale or at the Pacific Centre.	3. Feedback from Pacific students is sought and taken in		
	Managing mental health	may prefer to sit in spaces they are comfortable with - the whare; beside the puna or whilst walking the whenua of Te Whare Wānanga o Wairaka.	- online or on-site. 3. Feedback from Māori students is sought and take	en		Providence to make 115 m 100 1			
	Managing mental health	may prefer to sit in spaces they are comfortable with - the whare; beside the puna or whilst walking the whenua of Te Whare Wananga o Wairaka. Feedback is gathered from Māori students and improvements	<ul> <li>online or on-site.</li> <li>Feedback from Māori students is sought and take in to account to improve mental health services.</li> </ul>	en		Feedback is gathered from Pacific students and improvements to mental health services for Pacific students	to account to improve mental health services.  4. United has relationships with community based		
	Managing mental health	may prefer to sit in spaces they are comfortable with - the whare; beside the puna or whilst walking the whenua of Te Whare Wānanga o Wairaka.	- online or on-site. 3. Feedback from Māori students is sought and take	n		Feedback is gathered from Pacific students and improvements to mental health services for Pacific students are made as required.	to account to improve mental health services.  4. Unitec has relationships with community based mental health services who are positioned to support		
	Managing mental health	may prefer to sit in spaces they are comfortable with - the whare; beside the puna or whilst walking the whenua of Te Whare Wânanga o Wairaka.  Feedback is gathered from Māori students and improvements to mental health services for Māori students are made as required.  Unitec services are aware of and have relationships with	<ul> <li>online or on-site.</li> <li>Feedback from M\u00e4ori students is sought and take in to account to improve mental health services.</li> <li>Unitec has relationships with community based</li> </ul>	n .		improvements to mental health services for Pacific students are made as required.  Unitec services are aware of and have relationships with	4. Unitec has relationships with community based		
hysical and mental health of tudents	Managing mental health	may prefer to sit in spaces they are comfortable with - the whare; beside the puna or whilst walking the whenua of Te Whare Wânanga o Wairaka. Feedback is gathered from Mâori students and improvements to mental health services for Mâori students are made as required. Unitec services are aware of and have relationships with services in the community who may be of further assistance to	<ul> <li>online or on-site.</li> <li>Feedback from Māori students is sought and take in to account to improve mental health services.</li> <li>Unitrec has relationships with community based mental health services who are positioned to</li> </ul>	in		improvements to mental health services for Pacific students are made as required.  Unitec services are aware of and have relationships with services in the community who may be of further assistance	Unitec has relationships with community based mental health services who are positioned to support		
	Managing mental health	may prefer to sit in spaces they are comfortable with - the whare; beside the puna or whilst walking the whenua of Te Whare Wânanga o Wairaka.  Feedback is gathered from Māori students and improvements to mental health services for Māori students are made as required.  Unitec services are aware of and have relationships with	<ul> <li>online or on-site.</li> <li>Feedback from Māori students is sought and take in to account to improve mental health services.</li> <li>Unitrec has relationships with community based mental health services who are positioned to</li> </ul>	n .		improvements to mental health services for Pacific students are made as required.  Unitec services are aware of and have relationships with	Unitec has relationships with community based mental health services who are positioned to support		

	Outcome		Good for Māori	Indicators for Success	Evidence of Success	Opportunities for Improvement	Good for Pacific	Indicators for Success	Evidence of Success	Opportunities for Improvement
			Staff are aware of when and how to hand Māori students on to other cullturally appropriate services.	Unitec's mental health staff deliver culturally			Staff are aware of when and how to hand Pacific students on to other cullturally appropriate services.	Unitec's mental health staff deliver culturally appropriate services and responses that meet Pacific		
			Unitec Health & Well-being staff are provided with ongoing	appropriate services and responses that meet Māori			Unitec Health & Well-being staff are provided with ongoing	students needs.		
		Chaff and the character and the	professional development to further understand the hest well-	students needs.			professional development to further understand the best wel	2. Feedback from Pacific students indicates the services		
		Staff training to recognise and respond to health and wellbeing issues.	being response mode for Māori students at Unitec.	Feedback from Māori students indicates the services provided by Unitec are culturally			being response mode for Pacific students at Unitec.	provided by Unitec are culturally responsivie.		
		, and the second		responsivie.			Health & Well-being staff are provided with opportunities to			
			reflect and feedback on trainings and confirm they are comfortable with the best models of practice when engaging				reflect and feedback on trainings and confirm they are comfortable with the best models of practice when engaging			
			with Māori students.				with Pacific students.			
			Feedback is sought from Māori students on the cultural				Feedback is sought from Pacific students on the cultural			
			appropriateness of the delivery of health & well-being services at Unitec				appropriateness of the delivery of health & well-being services at Unitec			
			Cultural well-being of students is fostered through tikanga and				Cultural well-being is fostered through Pacific cultural			
			is mana-enhancing.				practices that are integrated in mana-enhancing ways.	<u> </u>		
			Student services are joined up across Unitec and early	Māori students who need support are identified			Student services are joined up across Unitec and early detection systems are put in place for Pacific students across	Pacific students who are struggling at Unitec are		
			detection systems are put in place for Māori students.	early.			Unitec.	identified early.		
			Student services have access to external services that provide excellent culturally responsive services to Māori students who	Student services has relationships and are well connected to external Maori support services			Student services have access to external services that provide excellent culturally responsive services to Pacific students	Student services has relationships and are well connected to external support services specifically for		
			are identified as being at risk.	3. Feedback is collected from Māori students, Māori			who are identified as being at risk.	Pacific students in need of help.		
		Identifying and assisting students at risk	Feedback is sought from Māori students, Māori Success	Success Champs and other staff members who have close associations with Māori students leading to			Feedback is sought from Pacific students, Pacific Success Champs and other staff members with close associations with	3. Feedback is collected from Pacific students, Pacific		
			Champs and other staff members with close associations with Māori students to ensure continual improvement of services	higher quality support services provided to Māori			Pacific students to ensure continual improvement of services			
			available to Māori students.	students.			available to Pacific students.	quality support service is provided for Pacific students.		
			Clear documentation of situations, communications and measures taken are filed and shared as appropriate with	Clear trails of documentation are kept for continuing service purposes.			Clear documentation of situations, communications and measures taken are filed and shared as appropriate with	Clear trails of documentation are kept for continuing service purposes.		
			external providers and whānau collectives to ensure best care				external providers and whānau collectives to ensure best care			
			for Māori students.	appropriate way.			for Pacific students.	appropriate way.		
			Staff are provided with training to ensure awareness of how to engage and communicate in a culturally appropriate way with				Staff are provided with training to ensure awareness of how to engage and communicate in a culturally appropriate way			
			whānau Māori				with Pacific families and communities.			
			Unitec understands the importance of a transition plan for				Unitec understands the importance of a transition plan for			
		Students are assisted by providers to	Māori students in to tertiary study - in a way that ensures educational success.	Unitec has a transition plan that supports Māori ctudents in to testions study.			Pacific students in to tertiary study - in a way that ensures educational success.	Unitec has a transition plan that supports Pacific     Students in to testing study.		
		achieve in their studies, and to develop	educational success.  Māori students feedback is sought to understand experiences	students in to tertiary study.  2. Feedback from Māori students is sought and taker	1		Pacific students feedback is sought to understand experiences			
		knowledge, skills and expertise to	of transitioning to tertiary study. With this information Unitec improves services for Māori students.	in to account to lead to an improved transition plans			of transitioning to tertiary study. With this information United improves services for Pacific students.	to account to lead to an improved transition plans.		
		prepare them for further work or study.	Educational indicators for Māori students increases due to	3. EPIs for Māori students meet annual targets			Educational indicators for Pacific students increases due to	EPIs for Pacific students meet annual targets		
			improved services that support educational success.	1 M5orietudonte reseive serbin			improved services that support educational success.			
			Māori students and their whānau receive key information in regard to study expectation and support services that promote	Māori students receive early notification of avaliable support services.			Pacific students and their families receive key information in regard to study expectation and support services that	Pacific students receive early notification of available		
			success.	<ol><li>Māori students connect with support teams early,</li></ol>			promote success.	support services.  2. Pacific students connect with support teams early,		
			Māori students are connected early with support services	when and as needed  3. Māori students receive an email from the Māori			Pacific students are connected early with support services including: the Unitec Pacific Centre, the Pacific Student	when and as needed		
			including: Mātātupu, other clubs relevant to their interests, PASS within schools, iwi and other Māori community rōpū	student rep advising of the opportunities to join			Representative, clubs relevant to their interests, PASS within	Pacific students receive an email from the Pacific student rep advising of the opportunities to join		
		riepailing for tertiary education		Mātātupu or other relevant student clubs.			schools and other Pacific community groups.	relevant student clubs.		
			Māori students are prepared for large lecture theatre and small group learning environments.	comfortable with large lecture theatres and small			Pacific students are prepared for large lecture theatre and small group learning environments.	4. Feedback from Pacific students confirms they are		
			Māori students who need support are identified early through	group learning environments.			Pacific students who are struggling are identified early	comfortable with large lecture theatres and small group learning environments.		
			LOP, Māori Success champions of real-time reporting data.	Unitec suport services are negaged early when students are identiifed as needing additional			through LOP, Pacific Success champions of real-time reporting	5. Unitec suport services are negaged early when		
			Wrap-around support is activated once identified.	support.			data. Wrap-around support is activated once identified.	students are identiifed as needing additional support.		
			Māori students know where to access academic support, online				Pacific students know where to access academic support,	"1. Pacific students access academic support - online		
	ogress and personal development		and on-site. United staff are aware of barriers to access and	Māori students access academic support - online			online and on-site. Unitec staff are aware of barriers to access			
ОТ	students	Academic support services and oversight of achievement and engagement	actively minimise or removed these for Māori students.	and on-site.			and actively minimised or removed these for Pacificstudents.	and minimised or removed.		
			Māori student achievement and engagement is actively monitored by schools and students are referred to appropriate	Barriers to accessing academic support are identified and minimised or removed.			Pacific student achievement and engagement is actively monitored by schools and students are referred to	3. Feedback from Pacific students is sought and taken in		
			support services.	3. Feedback from Māori students is sought and taker	1		appropriate support services.	to accout to improve academic support services."		
			Māori student feedback is sought to understand academic	in to accout to improve academic support services.			Pacific student feedback is sought to understand academic			
			support service experiences and how these can be improved.				support service experiences and how these can be improved.	1. Office 3 centring and reaching strategy is current and		
			Unitec undertakes regular reviews of teaching and learning	1. Unitec's Learning and Teaching strategy is current			Unitec undertakes regular reviews of teaching and learning	takes in to account - culturally responsive pedagogies /		
			approaches, with a focus on ensuring methods employed are culturally appropriate and responsive for Māori learners.				approaches, with a focus on ensuring methods employed are culturally appropriate and responsive for Pacific learners.			
			7 11 1	pedagogies / andragogies.  2. Unitec staff embed mātauranga Māori in their			1 1 1 1 1	Unitec staff embed Pacific knowledge in their     workplaces which leads to improved teaching and		
			Mātauranga Māori is embedded throughout courses at Unitec, in a way that allows Māori students to see themselves in the	workplaces which leads to improved teaching and			Pacific Knowledge is embedded throughout courses at United in a way that allows Pacific students to see themselves in the	support practices		
			teaching and learning.	support practices  3. Feedback from Māori students is sought and taker			teaching and learning.	Feedback from Pacific students is sought and taken in to account to improve learning and teaching at Unitec.		
			Māori student feedback is sought to better understand and improve if necessary their experiences of teaching & learning at	in to account to improve learning and teaching at			Pacific student feedback is sought to better understand and improve if necessary their experiences of teaching & learning	Where possible Pacific students are placed in		
			Unitec.	Unitec.			at Unitec.	culturally appropriate workplaces during industry based		
		Work integrated learning	Cultural appropriateness of a workplace is considered when	Where possible Māori students are placed in culturally appropriate workplaces during industry			Cultural appropriateness of a workplace is considered when	learning (IBL).  6. Unitec has relationships with culturally appropriate		
			considering placements for Māori students Unitec establishes relationships with culturally appropriate and	based learning (IBL).			considering placements for Pacific students Unitec establishes relationships with culturally appropriate	and culturally responsive workplaces for Pacific student		
			culturally responsive work places that will be beneficial to	<ol><li>Unitec has relationships with culturally appropriate and culturally responsive workplaces for</li></ol>			and culturally responsive work places that will be beneficial to	IDL).		
			students who select programmes of study that require placements.	Māori student IBLs.			students who select programmes of study that require placements.			
			Māori students know they are accepted, valued, respected by				Pacific students know they are accepted, valued, respected by			
			the Unitec whānau. The campus also provides a haven from racism & discrimination.	Unitec campuses are free of racism and			the Unitec famliy. The campus also provides a haven from racism & discrimination.	discrimination.  2. Pacific students participate in social and cultural		
			Māori students are introduced to social and cultural networks	discrimination.			Pacific students are introduced to social and cultural	networks that meet their cultural needs.		
		environment where they are accepted	that meet their cultural needs.	Māori students participate in social and cultural networks that meet their cultural needs.			networks that meet their cultural needs.	Feedback from Pacific students is sought and taken in		
		and valued, respected, free from racism and discrimination, and connecte with	Māori students feedback is sought to understand experiences	3. Feedback from Māori students is sought and taker			Pacific students feedback is sought to understand experience	to account to improve social and cultural networks for Pacific students.		
		social and cultural networks	and suggestions for improving the learning environment.	in to account to improve social and cultural network for Māori students.	5		and suggestions for improving the learning environment.			
			Māori students know their feedback is valued and they receive				Pacific students know their feedback is taken seriously as they receive updates on any improvements based on their			
			updates on any improvements based on their suggestions.				suggestions.			
		Recognising, reducing and responding to	Māori students feedback is sought to assess whether policies	Feedback from Māori students is sought and taker	1		Pacific students feedback is sought to assess whether policies	Feedback from Pacific students is sought and taken in		
		all forms of discrimination and	and processes associated with discrimination and harassment	in to account to improve Unitec policies and			and processes associated with discrimination and harassment			
			are culturally appropriate.	processes.			are culturally appropriate.			
o Inc	lusive Learning Environment		Unitec staff receive training to support inclusiveness and cultural sensitivity when working with Māori students.	Unitec staff understand and practice best methods to engage with Māori students.			Unitec staff receive training to support inclusiveness and cultural sensitivity when working with Pacific students.	Unitec staff understand and practice best methods to engage with Pacific students.		
			Måori student feedback is sought to continually improve on	2. Feedback from Māori students is sought and			Pacific student feedback is sought to continually improve on	Feedback from Pacific students is sought and taken		
			the provision of an inclusive environment.	taken in to account to improve inclusivity.			the provision of an inclusive environment.	in to account to improve inclusivity.		
			Peer to peer interactions for Māori students is encouraged in the learning spaces at Unitec.				Peer to peer interactions for Pacific students is encouraged in the learning spaces at Unitec.			
			Māori students are aware of and have access to internal	Māori students engage in peer to peer interactions.			Pacific students are aware of and have access to internal	Pacific students engage in peer to peer interactions.		
			cultural, social and interest groups like Mātātupu or sports clubs.	2. Māori students participate in internal Unitec			cultural, social and interest groups Koloa or sports clubs.	2. Pacific students participate in internal Unitec		
		Connecting, building relationships and	Cultural groups within the local surrounds of the Mt Albert &	activities like Mātātupu or other sports clubs.  3. Information in regards to local Unitec community			Cultural groups within the local surrounds of the Mt Albert &	activities like USC activities and sports clubs.  3. Information in regards to local United community		
		developing social and cultural networks.	Waitākere communities are known and information is available	groups relevant to Māori students is available.			Waitākere communities are known and information is	groups relevant to Pacific students is available.		
			to Māori students who may be seeking such groups.	4. Feedback from Māori students is sought and taker			available to Pacific students who may be seeking such groups.			
			Feedback is sought from Māori students to inform any	in to account to improve cultural and social networks.			Feedback is sought from Pacific students to inform any	to account to improve cultural and social networks.		
			improvements to the way Unitec connects students to cultural				improvements to the way Unitec connects students to cultural and social networks.			
			and social networks.							
		The mana of students is upheld in their					cultural and social networks.			
		learning environment and their voices	and social networks.  Māori student experiences and suggestions for improving	Feedback from Māori students is sought and taken in to account s to improve online and physical learning.			Pacific student experiences and suggestions for improving	Feedback from Pacific students is sought and taken in to account to improve online and physical learning		
		learning environment and their voices	and social networks.	Feedback from Māori students is sought and taken in to account s to improve online and physical learning environments.				Feedback from Pacific students is sought and taken in to account to improve online and physical learning environments.		

	Outcome		Good for Māori	Indicators for Success	Evidence of Success	Opportunities for Improvement	Good for Pacific	Indicators for Success	Evidence of Success	Opportunities for Improvement
			The Māori student representative and other Māori student leaders are partnered with to develop and implement plans that improve Māori student study experiences, learning environment and student support	Feedback from the Māori student representative and other Māori student leaders is sought and taken in to account in making improvements to the Māori student journey at Unitec.			The Pacific student rep and other Pacific student leaders are partnered with to develop and implement plans that improv Pacific student study experiences, learning environment and student support	other Pacific student leaders is sought and taken in to		
6	Student Voice	Supporting positive choices	Māori students receive information in regards to alcohol, safe sex, drugs and healthy relationships in a culturally responsive way.  Unitec actively seeks support from Māori health services in the Mt Albert and Waitākere communities, to further support	implications of any drug use.			Pacific students receive information in regards to alcohol, sal sex, drugs and healthy relationships in a culturally responsive way.  Unitec actively seeks support from Pacific health services in the Mt Albert and Waitäkere communities, to further suppor	1. Pacific students understand safe use of alcohol, the importance of practising safe sex and implications of any drug use.  2. Uniter establishes and maintains relationships		
		Addressing complaints	Måöri students to access alternative providers. The complaints process is culturally appropriate for Måori studets. Måöri students know how to access the student complaint process; and know the advisory / advocacy services available to them to work through the process. Måori student feedback is sought on experiences and suggestions for improvement in regards to the complaints process and procedures.	community.  1. The complaints process is deemed as culturally appropriate for Māori students.  2. Māori students are informed of the complaints process and other advisory/advocacy services available to them.  3. Feedback from Māori students is sought and taker in to account to improve the complaints process and			Pacific students to access alternative providers. The complaints process is culturally appropriate for Pacific students. Pacific students know how to access the student complaint process; and know the advisory / advocacy services available to them to work through the process. Pacific student feedback is sought on experiences and suggestions for improvement in regards to the complaints process and procedures.	The complaints process is deemed as culturally appropriate for Pacific students.     Pacific students are informed of the complaints process and other advisory/advocacy services available to them.     Feedback from Pacific students is sought and taken in to account to improve the complaints process and procedure.		