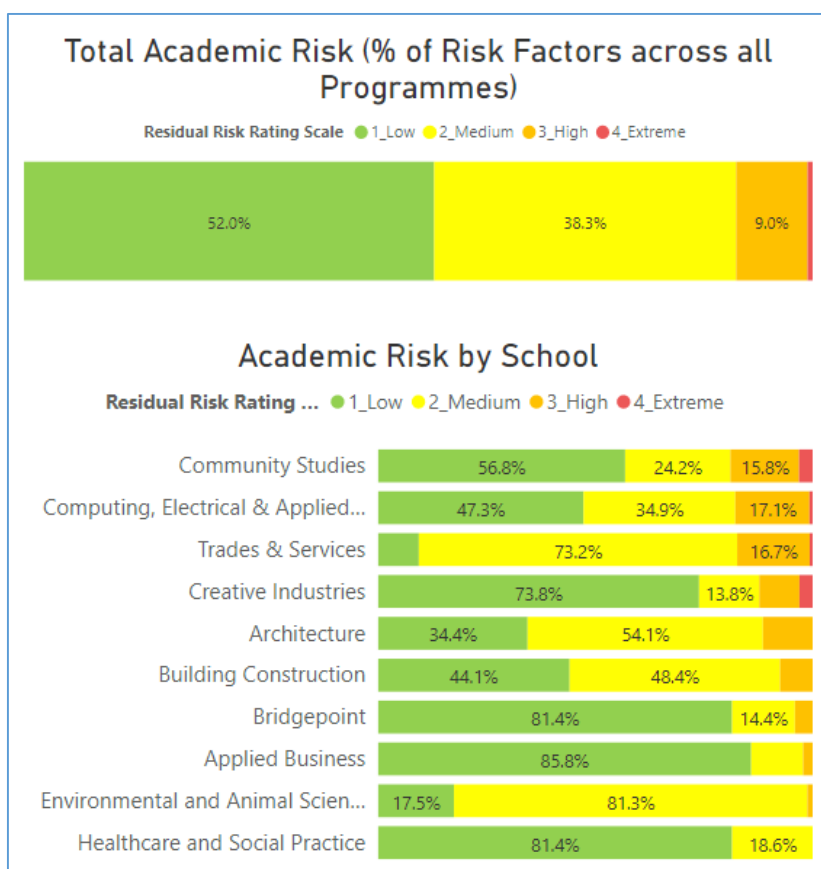


September 2020 Academic Risk Summary

This report provides data from the 80 programmes that have been rated on 14 risk factors¹ based on updates submitted by APMs at or before 7.30am on 8 September 2020.

Institutional Risk Summary

The distribution of risk factors across all 80 programmes shows that 52% are rated low, an increase of 2.4% over the last update, while 9.7% are rated either high or extreme which is 0.6% lower than last month. At the school level, as in the previous updates, risk is low for Creative Industries, Healthcare & Social Practice, Applied Business and Bridgepoint while Community Studies continues to show the highest level of risk at 19%.



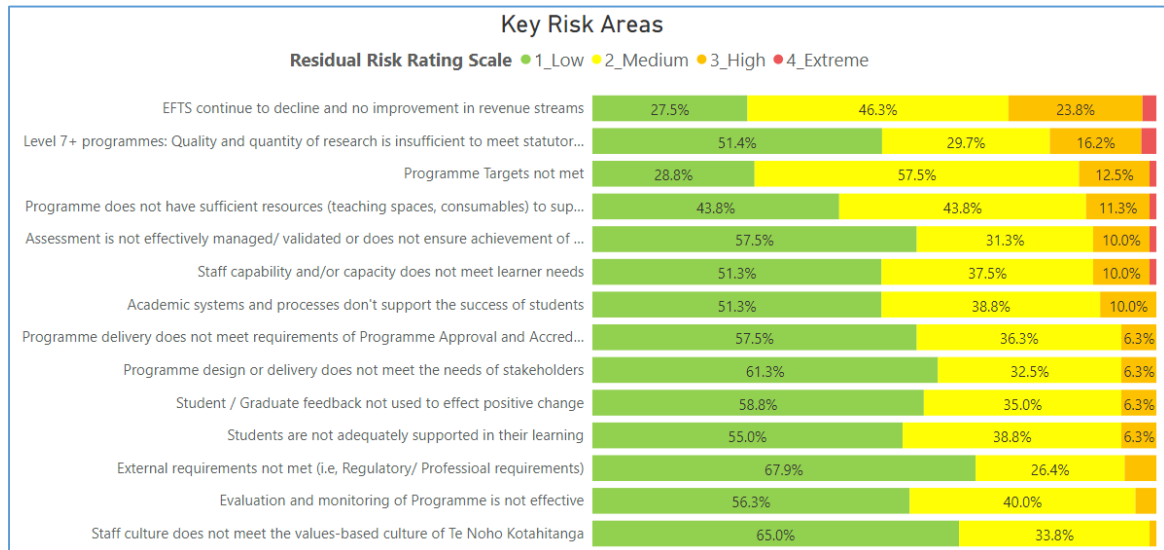
The areas that receive the highest risk ratings across all programmes include:

1. EFTS continue to decline and no improvement in revenue streams (26.3% rated either high or extreme risk).
2. Programme targets not met (13.8%).
3. Programme does not have sufficient resources (teaching spaces, consumables) to support delivery (12.5%).

¹Some programmes are not rated on the following two risk areas, so these two have been removed from their risk registers.

- External requirements not met (i.e. Regulatory / Professional requirements)
- "Level 7+ programmes: Quality and quantity of research is insufficient to meet statutory requirements and contribute to student success"

4. Staff capability and/or capacity does not meet learner needs / Assessment is not effectively managed/validated or does not ensure achievement of outcomes (11.3%).



Level 7+ statement is currently under review so is not highlighted as a top risk for this report.

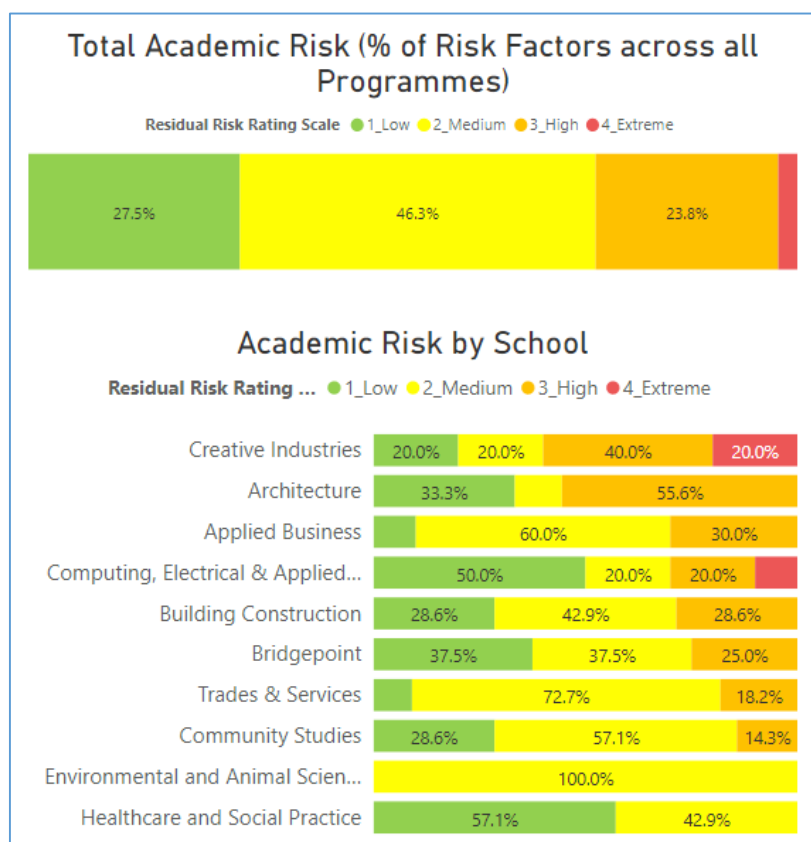
Key Risk Areas

1. EFTS continue to decline and no improvement in revenue streams (26.3%)

- 26.3% of all programmes are rated either high or extreme risk, an improvement of 3.7% over the previous update and 5.8% over a 2-month period.
- Schools with particularly high risk include Creative Industries (60%), Architecture (55.6%), Applied Business (30%) and Computing, Electrical and Applied Engineering (30%).
- The risk decline was mainly driven by Building Construction and Community Studies which show an improvement of 14.3% and 28.6% respectively over the last update.
- The high risk rating is driven primarily by those programmes with traditionally high numbers of international students.

Recommendation: That QAB note that:

- APMs and Heads of School have been requested to determine whether individual programmes can be delivered online to offshore students in 2021 and that a process is underway to seek relevant approvals to do so.
- Te Korowai Kahurangi is investigating ways in which risk ratings for this risk areas can be analysed against programme EFTS targets to gain greater assurance regarding this risk.

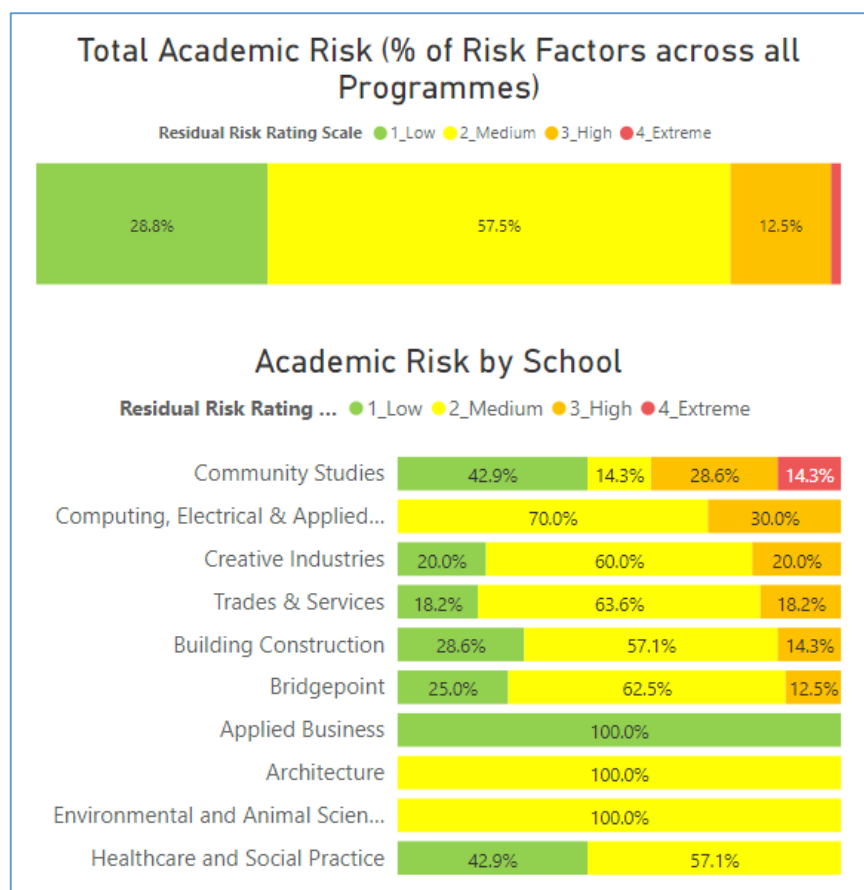


2. Programme targets not met (13.8%)

- 13.8% of all programmes are rated either high or extreme risk, unchanged from last month.
- Community Studies remained at the top with 42.9% of their programmes rated high or extreme in this area, followed by Computing, Electrical and Applied Engineering (30%) and Creative Industries (20%), all unchanged from the previous update.
- Applied Business has seen an increase by 10% to 100% of its programmes rated low in this risk factor.

Recommendations: That QAB note that an action was placed on the PAQCs listed below following the August 2020 Academic Risk Summary report. No responses have yet been received.

- Community Studies
- Creative Industries
- Computing, Electrical and Applied Technology

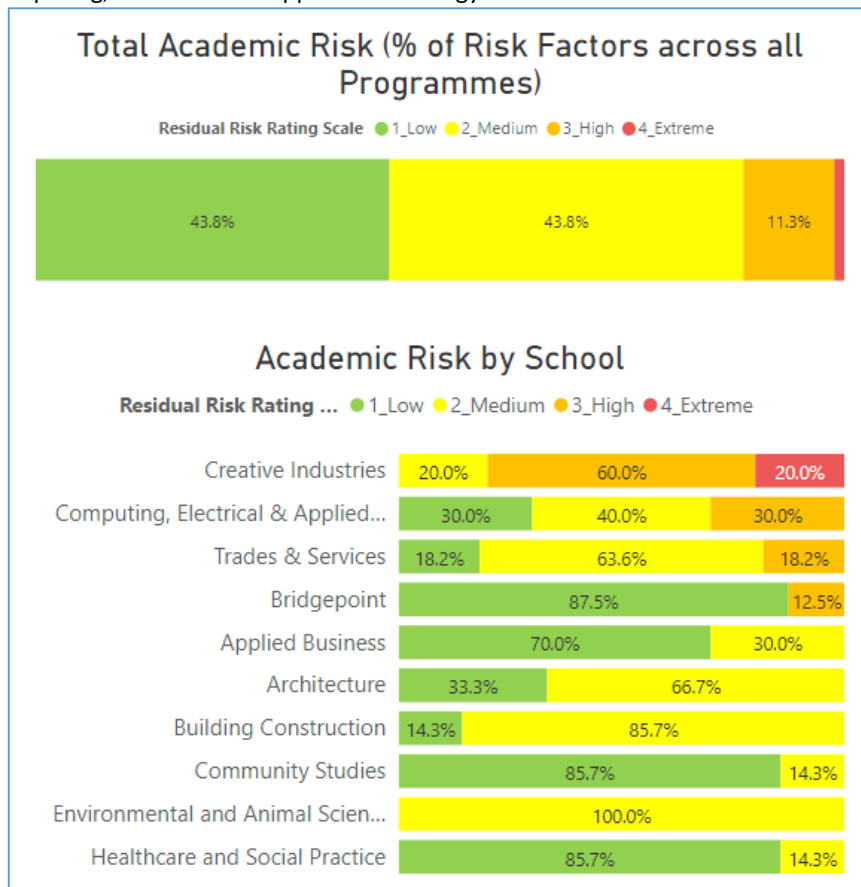


3. Programme does not have sufficient resources (teaching spaces, consumables) to support delivery (11.3%)

- 12.5% of all programmes are rated either high or extreme risk, unchanged from the previous update, but a decrease by 1.5% over a 2-month period.
- Creative Industries continues to have 80% of its programmes rated high or extreme in this area, followed by Computing, Electrical and Applied Technology with 30% of its programmes being rated high, both unchanged from the previous update.

Recommendations: That QAB note:

- there was action from the previous report regarding the closure of teaching spaces in the northern campus and that assurance has been provided by the Executive Director, People and Infrastructure.
- That PAQCs have been requested to report assurance to QAB in the next PAQC Chairs' report on the high levels of risk in the following Schools (for programmes with *High or Extreme* ratings):
 - Trades and Services
 - Computing, Electrical and Applied Technology

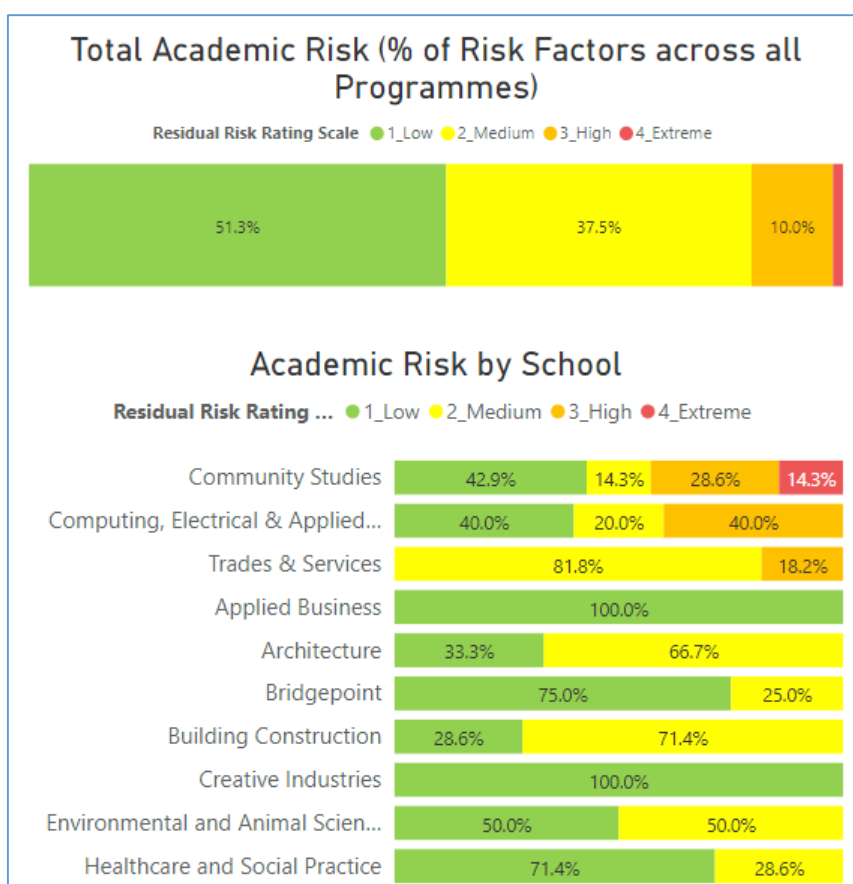


4. Staff capability and/or capacity does not meet learner needs (11.3%)

- 11.3% of all programmes are rated either high or extreme risk, improving by 1.3% from the previous update.
- In contrast, Community Studies has improved by 14.3%, with 42.9% of its programmes rated in high or extreme risk in this area.
- This is followed by Computing, Electrical & Applied with 40% of its programmes rated high risk, unchanged from the previous update.

Recommendations: That QAB note that assurance has been sought from PAQCs in the Schools listed below that this risk is being effectively managed:

- Community Studies: (BASHB, NZCEX, NZDSR)
- Computing, Electrical and Applied Technology (BCS, GDCMP PGDCG, DCOMP)
- Trades and Services (NZCC, NZCP4)

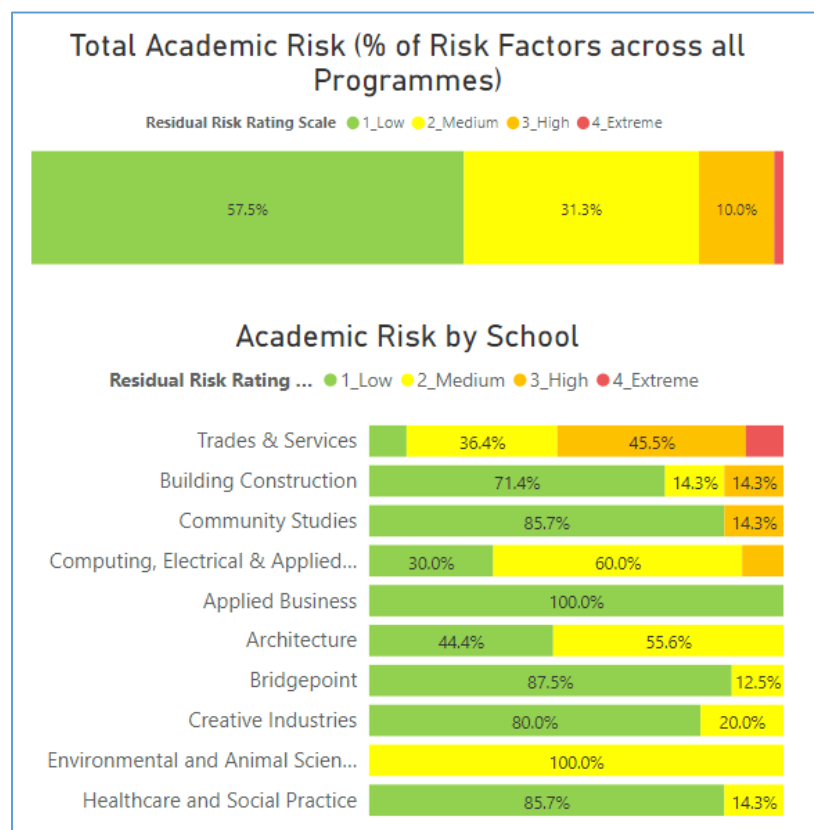


4. Assessment is not effectively managed/validated or does not ensure achievement of outcomes (11.3%)

- 11.3% of all programmes are rated either high or extreme risk, an improvement of 1.5% over a 2-month period.
- Trades & Services is at the top with 54.6% of its programmes rated high or extreme risk in this risk factor.
- Applied Business has 100% of its programmes rated low in this area.

Recommendations: That QAB note the programmes listed below have either High or Extreme Risk ratings for this risk area and to:

- require an immediate response from the relevant APMs as to the rationale for these ratings
- require a response from the relevant PAQCs about what is being done to manage this risk in these programmes.
- Trades and Services (NZCCT, NZCC, NZCD4, NZCG4, NZCP4, NZCPG)
- Community Studies (BTECE)
- Computing (GDCMP)
- Building and Construction (NZDE)



Last update dates

Summary table – total number of programmes last updated or worksheets last opened by month*

	Date data last changed	Date worksheet last opened
May	3	1
June	0	1
July	2	2
August	8	6
September	67	70
Grand Total	80	80

List of programmes with last update dates (sorted by *Date data last changed*)*

School	Acad Prog Code	APM	Date data last changed	Date worksheet last opened
Trades & Services	NZCLA	Bryan, Davis	07-Sep-20	07-Sep-20
Trades & Services	NZCAU	Bryan, Davis	07-Sep-20	07-Sep-20
Trades & Services	NZCME	Bryan, Davis	07-Sep-20	07-Sep-20
Trades & Services	NCAEE	Bryan, Davis	07-Sep-20	07-Sep-20
Trades & Services	NZCAE	Bryan, Davis	07-Sep-20	07-Sep-20
Environmental and Animal Sciences	NZCAM	Harvey, Laura	07-Sep-20	07-Sep-20
Environmental and Animal Sciences	NZDVN	Harvey, Laura	07-Sep-20	07-Sep-20
Environmental and Animal Sciences	NZCAT	Harvey, Laura	07-Sep-20	07-Sep-20
Environmental and Animal Sciences	BVN	Harvey, Laura	07-Sep-20	07-Sep-20
Community Studies	BSPT	Verhoeff, Wesley	07-Sep-20	07-Sep-20
Community Studies	NZDSR	Verhoeff, Wesley	07-Sep-20	07-Sep-20
Community Studies	NZCEX	Verhoeff, Wesley	07-Sep-20	07-Sep-20
Applied Business	GDPA	Saifoloi, Malama	07-Sep-20	07-Sep-20
Applied Business	GDBUS	Saifoloi, Malama	07-Sep-20	07-Sep-20
Computing & Information Technology	PGDCG	Bennett, Susan	07-Sep-20	07-Sep-20
Computing & Information Technology	MCOMP	Bennett, Susan	07-Sep-20	07-Sep-20
Computing & Information Technology	DCOMP	Bennett, Susan	07-Sep-20	07-Sep-20
Computing & Information Technology	GDCMP	Bennett, Susan	07-Sep-20	07-Sep-20
Applied Business	BBS	Saifoloi, Malama	07-Sep-20	07-Sep-20

Computing & Information Technology	BCS	Bennett, Susan	07-Sep-20	07-Sep-20
Applied Business	MBUS	Rainsbury, Liz	07-Sep-20	07-Sep-20
Applied Business	NZCRE	Crotty, Mary	07-Sep-20	07-Sep-20
Applied Business	NZDB5	Wessels, Antoinette	07-Sep-20	07-Sep-20
Applied Business	MAP	Rainsbury, Liz	07-Sep-20	07-Sep-20
Applied Business	PGDBS	Rainsbury, Liz	07-Sep-20	07-Sep-20
Applied Business	NZCBT	Wessels, Antoinette	07-Sep-20	07-Sep-20
Applied Business	NZCBA	Wessels, Antoinette	07-Sep-20	07-Sep-20
Building Construction	BCONS	Becker, Kathe	07-Sep-20	07-Sep-20
Building Construction	GDCPM	Becker, Kathe	07-Sep-20	07-Sep-20
Trades & Services	NZCCT	Curran, Jake	07-Sep-20	07-Sep-20
Trades & Services	NZCD4	Curran, Jake	07-Sep-20	07-Sep-20
Trades & Services	NZCP4	Curran, Jake	07-Sep-20	07-Sep-20
Trades & Services	NZCPG	Curran, Jake	07-Sep-20	07-Sep-20
Building Construction	BETMG	Wilson, Hugh & Bogosanovic, Mirijana	07-Sep-20	07-Sep-20
Building Construction	NZDS	Wilson, Hugh	07-Sep-20	07-Sep-20
Building Construction	NZDE	Wilson, Hugh & Bogosanovic, Mirijana	07-Sep-20	07-Sep-20
Computing & Information Technology	NZDIS	Barmada, Bashar	07-Sep-20	07-Sep-20
Computing & Information Technology	NZCIT	Barmada, Bashar	07-Sep-20	07-Sep-20
Computing & Information Technology	NZDCS	Barmada, Bashar	07-Sep-20	07-Sep-20
Bridgepoint	NZCE5	Sally Conway	04-Sep-20	04-Sep-20
Bridgepoint	NZCE4	Sally Conway	04-Sep-20	04-Sep-20
Bridgepoint	CLI	Sally Conway	04-Sep-20	04-Sep-20
Healthcare and Social Practice	BNURS	Barry, Kate	04-Sep-20	04-Sep-20
Healthcare and Social Practice	BN	Barry, Kate	04-Sep-20	04-Sep-20
Creative Industries	BCE	Holloway, Samuel	04-Sep-20	04-Sep-20
Creative Industries	BPSA	Griggs, Charene	04-Sep-20	04-Sep-20
Creative Industries	MCP	Holloway, Samuel	04-Sep-20	04-Sep-20
Creative Industries	PGDCP	Holloway, Samuel	04-Sep-20	04-Sep-20
Creative Industries	MDESN	Holloway, Samuel	04-Sep-20	04-Sep-20
Healthcare and Social Practice	NZCHW	Lino, Aulola	03-Sep-20	03-Sep-20

Healthcare and Social Practice	MAP_SP	Lino, Aulola	03-Sep-20	03-Sep-20
Healthcare and Social Practice	BSOCP	Lino, Aulola	03-Sep-20	03-Sep-20
Healthcare and Social Practice	BSP	Lino, Aulola	03-Sep-20	03-Sep-20
Healthcare and Social Practice	BHSMI	Thorogood, Joanna	03-Sep-20	03-Sep-20
Bridgepoint	NCEA3	Sally Conway	02-Sep-20	02-Sep-20
Bridgepoint	NZCE3	Sally Conway	02-Sep-20	02-Sep-20
Architecture	NZDI6	Arnet, Sandra	02-Sep-20	02-Sep-20
Architecture	NZDI5	Arnet, Sandra	02-Sep-20	02-Sep-20
Architecture	NZDL	Arnet, Sandra	02-Sep-20	02-Sep-20
Architecture	MLA	Arnet, Sandra	02-Sep-20	02-Sep-20
Architecture	MARCH	Arnet, Sandra	02-Sep-20	02-Sep-20
Architecture	BLA	Arnet, Sandra	02-Sep-20	02-Sep-20
Architecture	MARCP	Patel, Yusef	02-Sep-20	02-Sep-20
Architecture	BAS	Patel, Yusef	02-Sep-20	02-Sep-20
Community Studies	BHSD	Stamp, Daniel	01-Sep-20	01-Sep-20
Community Studies	MOST	Palfreyman, Sue	01-Sep-20	01-Sep-20
Community Studies	BASHB	Palfreyman, Sue	01-Sep-20	07-Sep-20
Bridgepoint	NZCSC	Sue Tulett	06-Aug-20	06-Aug-20
Building Construction	NZDC	Pati, Kamuka	06-Aug-20	06-Aug-20
Building Construction	NZDAT	Pati, Kamuka	06-Aug-20	06-Aug-20
Architecture	NZCLD	Arnet, Sandra	05-Aug-20	02-Sep-20
Community Studies	BTECE	Heta- Lensen, Yo	05-Aug-20	05-Aug-20
Environmental and Animal Sciences	BASCI	Roberts, Lorne	03-Aug-20	03-Aug-20
Environmental and Animal Sciences	NZCAC	Roberts, Lorne	03-Aug-20	03-Aug-20
Trades & Services	NZCC	Curran, Jake	03-Aug-20	07-Sep-20
Bridgepoint	NZCSL	Dave Hicks	31-Jul-20	31-Jul-20
Bridgepoint	NZCSP	Sue Tulett	18-Jul-20	18-Jul-20
Computing & Information Technology	NZCEE	Bogosanovic, Mirijana	07-Aug-20	07-Aug-20
Trades & Services	NZCG4	Curran, Jake	29-May-20	07-Sep-20
Computing & Information Technology	BAT	Bogosanovic, Mirijana	07-Aug-20	07-Aug-20

*A small number of registers do not reflect the most recent update dates due to some technical issues.