

# The Partnerships Strategy

2020 - 2023

#### Vision:

Led by Te Noho Kotahitanga we manaaki the success of our students and communities.

### **Strategic Priorities:**

Renewed focus on core business:

- » Improve the success of all students, achieving parity for Māori, Pacific and Under 25's by 2022, enhancing International student success, and serving the educational needs of the West, Central & North Auckland communities.
- » Provide high quality learning, teaching and applied research to develop work-ready lifelong learners and return to Category One.
- » Engage and inspire staff so they are proud to work at United and are equipped with the capabilities to support quality learning.
- » Build a financially sustainable organisation to invest in the future with an operating surplus by 2022.

## Principles:

» Led by Te Noho Kōtahitanga

Rangatiratanga (Authority and Respect)

Wakaritenga (Legitimacy)

Kaitiakitanga (Guardianship)

Mahi Kōtahitanga (Co-operation)

Ngākau Mahaki (Respect)

#### Our Direction:

» Unitec as a large vocational and professional educational provider in the Auckland region provides for the educational needs of its local communities and employers by offering a wide range of industry and community-connected courses and qualifications from Level 1 to Master degrees.



#### Goals:

#### Goal 1: Respond to regional skills demand.

#### Objectives:

- 1. Continuously align our academic portfolio offerings with regional skills demand.
  - a) Business Plans aligned with regional skills demand
  - b) Partner in development of new products
    - Programmes, short courses etc.
    - Contracted delivery
  - Opportunities for delivery of existing products to new cohorts are identified and developed
    - Contracted delivery
    - New modes of delivery

#### Goal 2: Students' and graduates' transition into the workforce is supported.

#### Objectives:

- 1. Identify opportunities with Auckland businesses and industry networks to increase access and participation in local labour market for students and graduates.
  - a. Deliver employability programme of engagement with industry
    - i. Industry Connect Events, targeted Recruitment events
  - b. Build our range of work-based learning business partners
  - c. Explore the development of a career and employment hub.
- 2. Deliver Alumni programme
  - a. Collaborate with and support schools to develop active, connected discipline based Alumni groups
  - b. Deliver Unitec-wide strategic and organisational components of Alumni strategy and programme
  - c. Deliver Alumni communications plan

#### Goal 3: Be a collaborative partner in Schools' industry engagement.

#### Objectives:

- 1. Raise awareness of Unitec's point of relevance and programmes to Auckland business.
- 2. Activate industry engagement plans for Schools.
- 3. Implement client relationship management system and reporting across schools.
- 4. Support industry engagement and feedback in existing programme suite
  - a. Oversee Industry Advisory Committees
  - b. Support systems to gather industry and graduate insights for annual, consistency, five- year review cycles
  - c. Increase work-based learning opportunities for students
- 5. Support key stakeholder relationships



- a. Providers of staff professional development in their discipline
- b. Sponsors product and brand, scholarships, awards
- c. Co-development and delivery partners (including ITO's etc)

#### Goal 4: Key industry partners are valued and supported.

#### **Objectives:**

- 1. Activate relationship management plan for key industry and community stakeholders for the organisation (with Schools as appropriate)
  - a. Identify and manage key institutional stakeholders
    - i. Central Government (NZQA, TEC, MBIE, MPs etc.)
    - ii. Local Government (Panuku, Auckland Council, ATEED, local boards and councillors)
  - b. Build key business and community stakeholder relationships
    - i. To support our priority groups
      - 1. Māori business/industry/community partnerships
      - 2. Pacific business/industry/community partnerships
      - 3. Chinese/Indian business association partnerships
    - ii. To support sub-regional economic development
      - 1. Rosebank Business Association
      - 2. Central Park Business Association
    - iii. To support Auckland Regional development
      - 1. Chamber of Commerce

## Goal 5: Maintain an appropriate level of administrative and reporting frameworks to support schools and institution engagement.

## **Objectives:**

- 1. Manage Alumni systems
- 2. Manage CRM system
- 3. Develop and implement reporting frameworks
  - a) Dashboard for AB
  - b) Dashboard and/or annual report for Schools engagement
    - i. Opportunity conversion
    - ii. Categorisation of engagement