

The Unitec Property Strategy

2019 - 2022

Vision:

Led by Te Noho Kotahitanga we manaaki the success of our students and communities.

Strategic Priorities:

Renewed focus on core business:

- » Improve the success of all students, achieving parity for Māori, Pacific and Under 25s by 2022, enhancing International student success, and serving the educational needs of the West, Central & North Auckland communities
- » Provide high quality learning, teaching and applied research to develop work-ready lifelong learners and return to Category One
- » Engage and inspire staff so they are proud to work at Unitec and are equipped with the capabilities to support quality learning
- » Build a financially sustainable organisation to invest in the future with an operating surplus by 2022

Principles:

- » Led by Te Noho Kōtahitanga
 - Rangatiratanga (Authority and Respect)*
 - Wakaritenga (Legitimacy)*
 - Kaitiakitanga (Guardianship)*
 - Mahi Kōtahitanga (Co-operation)*
 - Ngākau Mahaki (Respect)*
- » Connect people to our values and embed them in everything we do
- » Maximise the value of any land disposal and be responsible stewards for current and future students
- » Reduce and consolidate the property footprint as soon as possible to ensure better connectivity for staff and students and reduce operating costs
- » Any disposal of land does not detract from our educational purpose
- » Leasehold is more desirable than selling so that future generations may have the opportunity to repurpose the land
- » Need for future flexibility as Auckland City grows, teaching pedagogy evolves and clarity is gained around the evolution of the ITP sector
- » Learn from the lessons of the past
- » Smart use of resources to maximise impact ensuring a sustainable future

Goals:

Goal 1: Continue to develop the Mt Albert and Waitakere campuses

Objectives:

1. Complete the Mt Albert Campus.
 - i. Consolidate campus within the core area, releasing the retention monies from the 2018 land sale.
 - ii. Complete deferred maintenance on buildings within the core campus.
2. Upgrade the Waitakere campus following completion of new Waitakere Strategy.

Goal 2: Partner with Industry to provide training and educational opportunities for students

Objectives:

1. Enter into concurrent educational and lease agreements with an elder care provider for lot BP 1.
2. Enter into concurrent educational and lease agreements with VSA for lot BP 3.
3. Enter into concurrent educational and lease agreements with other aligned organisations.

Goal 3: Dispose of Surplus Land and reinvest proceeds

Objectives:

1. Enter into sale and purchase agreements with the Crown for the sale of surplus lots F3 and F6.
2. Negotiate with the Crown the potential sale of lots F1, F2 and F4, subject to the Crown resolving Unitec's parking issues.
3. Maximise the value for any surplus land to reinvest in facilities and pay down the loan as responsible stewards.

Goal 4: Develop and implement a holistic Travel Plan

Objectives:

1. Reduce reliance on car transport by introducing parking charges, investing in alternative modes of transport and educating staff and students on these alternative options.