ID	Task Name	Duration	Start	Finish	Priority	RAG	% Complete	Outcome/Evidence	Responsible	Accountable	Reporting To	Monitoring
1	**1 UNITEC 2019 ACADEMIC QUALITY ACTION PLAN**	**456 days**	**Fri 1/02/19**	**Fri 30/10/20**			**20%**					
2	**1.1 REC 1: ESTABLISH AND IMPLEMENT STUDENT ACHIEVEMENT TARGETS**	**86 days**	**Wed 12/06/19**	**Wed 9/10/19**			**78%**					
3	**1.1.1 REC 1a: Set student achievement targets**	**21 days**	**Wed 12/06/19**	**Wed 10/07/19**	High		**94%**	Clarity of intent and targets across Unitec staff	**as per below**	**Chair Academic**	**Academic Board, ELT**	ELT, Commissioner
4	1.1.1.1 REC 1a: Set overall EPI targets - Academic Board	21 days	Wed 12/06/19	Wed 10/07/19		red	90%		Academic Board	as above	as above	as above
5	1.1.1.2 REC 1a: Maori targets - Director Maori Success	1 day	Wed 12/06/19	Wed 12/06/19		blue	100%		Director Māori Success	as above	as above	as above
6	1.1.1.3 REC 1a: Pacific targets - Director Pacific Success	1 day	Wed 12/06/19	Wed 12/06/19		blue	100%		Director Pacific Success	as above	as above	as above
7	1.1.1.4 REC 1a: Academic Board endorse targets	21 days	Wed 12/06/19	Wed 10/07/19		blue	100%			Chair Academic	Academic Board	as above
8	1.1.1.5 REC 1a: ELT approve targets	0 days	Mon 24/06/19	Mon 24/06/19		yellow	90%					
9	1.1.1.6 REC 1a: Commissioner approves targets	9 days	Wed 12/06/19	Mon 24/06/19		red	90%					
10	**1.1.2 REC 1b: Communicate targets to Staff and Stakeholders**	**23 days**	**Wed 10/07/19**	**Fri 9/08/19**	Medium		**60%**					
11	1.1.2.1 REC 1b: Checkpoint event, Nest and email announcements	23 days	Wed 10/07/19	Fri 9/08/19		red	60%					
12	**1.1.3 REC 1c: Oversee and report on targets at Academic Board**	**66 days**	**Wed 10/07/19**	**Wed 9/10/19**	High		**75%**	**Improved monitoring and earlier interventions**	**Sub-Committee Support Teams**	**Chair Academic**	**Academic Board**	ELT, Commissioner
13	1.1.3.1 REC 1c: Director Priority Groups report monthly	66 days	Wed 10/07/19	Wed 9/10/19		green	90%		Directors PG	as above	as above	as above
14	1.1.3.2 REC 1c: Support Teams report monthly or as required on all QMS elements	66 days	Wed 10/07/19	Wed 9/10/19		yellow	60%		Support Teams	as above	as above	as above
15	**1.2 REC 3 & 5: STUDENT SUPPORT & COMPLETION - MONITORING AND INITIATIVES**	**303 days**	**Fri 1/02/19**	**Tue 31/03/20**	High		**5%**					
16	**1.2.1 REC 3a: Undertake detailed study on reasons for non-completion**	**145 days**	**Wed 12/06/19**	**Tue 31/12/19**	Medium		**20%**	All Staff engagment to understand and use data effectively. Sharing best practice. Improved outcomes.	**Director Student Success, Manager TKK, Directors PG**	**Director Ako**	**Academic Board**	ELT, Commissioner
17	1.2.1.1 REC 3a: Identify existing data on non-completion	66 days	Wed 12/06/19	Wed 11/09/19		red	75%		as above & delegated	as above	as above	as above
18	1.2.1.2 REC 3a: Identify gaps in data on non-completion	66 days	Wed 12/06/19	Wed 11/09/19		red	50%		as above & delegated	as above	as above	as above
19	1.2.1.3 REC 3a: Undertake further research on reasons for non-completion	145 days	Wed 12/06/19	Tue 31/12/19		red	0%		as above & delegated	as above	as above	as above
20	**1.2.1.4 REC 3b: Ensure Academic Board monitors this study and works on interventions**	**145 days**	**Wed 12/06/19**	**Tue 31/12/19**	Medium		**0%**		**Chair Academic**		**Academic Board**	ELT, Commission
21	1.2.1.4.1 REC 3b: Ensure Academic Board monitors this study and works on interventions	145 days	Wed 12/06/19	Tue 31/12/19	Medium	yellow	0%		Chair Academic		Academic Board	ELT, Commission
22	**1.2.2 REC 5a: STUDENT TRANSITION & FIRST SIX WEEKS**	**210 days**	**Wed 12/06/19**	**Tue 31/03/20**	High		**14%**	**Improved retention, particularly for Priority Groups**	**HoSs, Directors PG, Director SS, Manager TKK, Manager TPA, Director**	**Director Ako, Exec Dean**	**Academic Board**	ELT, Commissioner
23	1.2.2.1 REC 5a: Review enrolment practices and entry requirements	80 days?	Wed 12/06/19	Tue 1/10/19		red	0%	As above	as above & delegated	as above	QAB	as above
24	1.2.2.2 REC 5a: Directors and HoSs agree on Success & Retention initiatives	48 days	Wed 12/06/19	Fri 16/08/19		blue	100%	as above	as above & delegated	as above		as above
25	1.2.2.3 Rec 5a: Resources provided to support S&R activities (Moodle, etc)	80 days	Wed 12/06/19	Tue 1/10/19		yellow	80%					
26	1.2.2.4 REC 5a: Implement whanaungatanga activities (more details tba)	74 days	Mon 22/07/19	Thu 31/10/19		yellow	10%	as above	as above & delegated	as above	PAQCs to QAB t	as above
27	1.2.2.5 REC 5a: Implement onboarding activities (more details tba)	74 days	Mon 22/07/19	Thu 31/10/19		yellow	10%	as above	as above & delegated	as above	as above	as above
28	1.2.2.6 REC 5a: Implement whānau/fanau evenings (more details tba)	74 days	Mon 22/07/19	Thu 31/10/19		yellow	10%	as above	as above & delegated	as above	as above	as above
29	**1.2.2.7 REC 5a1: Establish Tuākana/Tēina mentoring in all schools**	**182 days**	**Mon 22/07/19**	**Tue 31/03/20**			**15%**	**All new Māori and Pacific students at UG/below are mentored**	**HoSS, Directors Māori &**	**Director Ako, Exec Dean**	**Academic Board**	ELT, Commissioner
30	1.2.2.7.1 REC 5a1: Implement Tuākana/Tēina mentoring in all schools (more details tba)	182 days	Mon 22/07/19	Tue 31/03/20		yellow	15%		as above & dele			
31	**1.2.2.8 REC 5a: School-level progress (to be advised)**	**182 days**	**Mon 22/07/19**	**Tue 31/03/20**			**10%**		**as above & delegated**	**HoSS**	**Academic Board, Exec**	ELT, Commissioner
32	1.2.2.8.1 REC 5a: Applied Business	170 days	Mon 22/07/19	Fri 13/03/20		yellow	10%					
33	1.2.2.8.2 REC 5a: Architecture	170 days	Mon 22/07/19	Fri 13/03/20		yellow	10%					
34	1.2.2.8.3 REC 5a: Bridgepoint	170 days	Mon 22/07/19	Fri 13/03/20		yellow	10%					

ID	Task Name	Duration	Start	Finish	Priority	RAG	% Complete	Outcome/Evidence	Responsible	Accountable	Reporting To	Monitoring
35	1.2.2.8.4 REC 5a: Building Construction	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
36	1.2.2.8.5 REC 5a: Community Studies	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
37	1.2.2.8.6 REC 5a: Computing and Information Technology	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
38	1.2.2.8.7 REC 5a: Creative Industries	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
39	1.2.2.8.8 REC 5a: Engineering and Applied Technology	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
40	1.2.2.8.9 REC 5a: Environmental and Animal Science	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
41	1.2.2.8.10 REC 5a: Healthcare and Social Practice	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
42	1.2.2.8.11 REC 5a: UPC	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
43	**1.2.3 REC 5b: MONITORING AND REPORTING ON ALL STUDENTS**	**210 days**	**Wed 12/06/19**	**Tue 31/03/20**	**High**		**20%**	**Established systems for monitoring and reporting. Improved institutional awareness of student academic and pastoral support needs. Improved student retention and**	**HoSS, Director SS, Manager TKK**	**Director Ako, Exec Dean**	**Academic Board**	**ELT, Commissioner**
44	**1.2.3.1 REC 5b1: Establish Student Support Database for all students**	**102 days**	**Wed 12/06/19**	**Thu 31/10/19**	**Medi**		**20%**	**Student monitoring system is operating effectively.**	**HoSS, Director SS, Manager TKK, Director**	**Director Ako, Exec Dean**	**Academic Board**	**ELT, Commissioner**
45	1.2.3.1.1 REC 5b1: Design a monitoring & reporting systems for all students	86 days	Wed 12/06/19	Wed 9/10/19		🟡	30%	As above	as above & delegated	Director Ako		
46	1.2.3.1.2 REC 5b2: Implement systems in all schools	59 days	Mon 22/07/19	Thu 10/10/19		🟡	10%	As above	as above & delegated	HoSS		
47	1.2.3.1.3 REC 5b3: Establish academic committee monitoring	16 days	Thu 10/10/19	Thu 31/10/19		🔴	0%	As above	Chairs Academic Committees	Chair Academic Board	PAQCs to QAB to AB	
48	**1.2.4 REC 5c: STUDENT ACADEMIC SUPPORT & PASTORAL CARE**	**319 days**	**Wed 12/06/19**	**Mon 31/08/20**	**High**		**13%**	**Academic and pastoral support systems are providing timely interventions.**	**HoSS, Director SS, Directors PG, Director Ako**	**Academic Board, ELT**	**Academic Board**	**ELT, Commissioner**
49	1.2.4.1 REC 5c: Directors and HoSs agree on interventions	48 days	Wed 12/06/19	Fri 16/08/19		🔵	100%	as above	as above & delegated			
50	1.2.4.2 REC 5c: Develop, resource and implement interventions	102 days	Wed 12/06/19	Thu 31/10/19		🟡	20%	as above	as above & delegated			
51	**1.2.4.3 REC 5c: Provide associated teacher capability support**	**210 days**	**Wed 12/06/19**	**Tue 31/03/20**			**10%**	**as above**	**as above & delegated**			
52	**1.2.4.3.1 REC 5c: School-level progress (to be advised)**	**170 days**	**Mon 22/07/19**	**Fri 13/03/20**			**10%**	**as above**	**HoSS**	**Exec Dean**		
53	1.2.4.3.1.1 REC 5c: Applied Business	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
54	1.2.4.3.1.2 REC 5c: Architecture	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
55	1.2.4.3.1.3 REC 5c: Bridgepoint	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
56	1.2.4.3.1.4 REC 5c: Building Construction	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
57	1.2.4.3.1.5 REC 5c: Community Studies	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
58	1.2.4.3.1.6 REC 5c: Computing and Information Technology	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
59	1.2.4.3.1.7 REC 5c: Creative Industries	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
60	1.2.4.3.1.8 REC 5c: Engineering and Applied Technology	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
61	1.2.4.3.1.9 REC 5c: Environmental and Animal Science	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
62	1.2.4.3.1.10 REC 5c: Healthcare and Social Practice	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
63	1.2.4.3.1.11 REC 5c: UPC	170 days	Mon 22/07/19	Fri 13/03/20		🟡	10%					
64	**1.2.5 REC 5d: COURSE AND CURRICULUM DESIGN**	**210 days**	**Wed 12/06/19**	**Tue 31/03/20**	**Medi**		**4%**	**Courses and curriculum support student success, particularly for Priority**	**HoSS, Director SS, Directors PG, Director**	**Academic Board, ELT**	**Academic Board**	**ELT, Commissioner**
65	**1.2.5.1 REC 5d1: "I See Me" in course design**	**210 days**	**Wed 12/06/19**	**Tue 31/03/20**			**20%**	**Courses and teaching support diverse learner needs; are culturally familiar and safe, particularly for Priority**	**HoSS, Director SS, Directors PG, Director Ako**	**Academic Board, ELT**	**Academic Board**	**ELT, Commissioner**
66	1.2.5.1.1 REC 5d1: Mātauranga Māori content in courses	210 days	Wed 12/06/19	Tue 31/03/20		🟡	20%	as above	as above & dele			

ID	Task Name	Duration	Start	Finish	Priority	RAG	% Complete	Outcome/Evidence	Responsible	Accountable	Reporting To	Monitoring
67	1.2.5.1.2 REC 5d1: Pacific content in courses	210 days	Wed 12/06/19	Tue 31/03/20		🟡	20%	as above	as above & dele			
68	**1.2.5.2 REC 5d2: Improve poorest performing courses**	**210 days**	**Wed 12/06/19**	**Tue 31/03/20**	**High**		**6%**	**Improved Course Completion and progression**	**HoSS, Director SS, Directors PG, Director Ako**	**Academic Board, ELT**	**Academic Board**	**ELT, Commissioner**
69	1.2.5.2.1 REC 5d2: Directors / HoSs agree on ~20 poorest performing courses to support	48 days	Wed 12/06/19	Fri 16/08/19		🔴	90%	as above	as above & delegated			
70	1.2.5.2.2 REC 5d2: Implement targeted support for priority courses	66 days	Wed 12/06/19	Wed 11/09/19		🔴	30%	as above	as above & delegated			
71	**1.2.5.2.3 REC 5d2: School-level progress (to be advised)**	**174 days**	**Thu 1/08/19**	**Tue 31/03/20**			**0%**	**as above**	**HoSS**			
72	1.2.5.2.3.1 REC 5d2: Applied Business	174 days	Thu 1/08/19	Tue 31/03/20		🟡	0%					
73	1.2.5.2.3.2 REC 5d2: Architecture	174 days	Thu 1/08/19	Tue 31/03/20		🟡	0%					
74	1.2.5.2.3.3 REC 5d2: Bridgepoint	174 days	Thu 1/08/19	Tue 31/03/20		🟡	0%					
75	1.2.5.2.3.4 REC 5d2: Engineering and Applied Technology	174 days	Thu 1/08/19	Tue 31/03/20		🟡	0%					
76	1.2.5.2.3.5 REC 5d2: Healthcare and Social Practice	174 days	Thu 1/08/19	Tue 31/03/20		🟡	0%					
77	**1.2.5.3 REC 5d3: Implement early low-stakes assessment in all Yr 1, S1 courses**	**210 days**	**Wed 12/06/19**	**Tue 31/03/20**	**Medium**		**0%**	**All Yr 1, S1 courses have low-stakes assessment in place (other than by**	**HoSS, Manager TPA**	**Director Ako, Exec Dean**	**Academic Board**	**ELT, Commissioner**
78	**1.2.5.3.1 REC 5d: School-level progress**	**182 days**	**Mon 22/07/19**	**Tue 31/03/20**			**0%**	**as above**	**HoSS**			
79	1.2.5.3.1.1 REC 5d: Applied Business	182 days	Mon 22/07/19	Tue 31/03/20		🟡	0%					
80	1.2.5.3.1.2 REC 5d: Architecture	182 days	Mon 22/07/19	Tue 31/03/20		🟡	0%					
81	1.2.5.3.1.3 REC 5d: Bridgepoint	182 days	Mon 22/07/19	Tue 31/03/20		🟡	0%					
82	1.2.5.3.1.4 REC 5d: Building Construction	182 days	Mon 22/07/19	Tue 31/03/20		🟡	0%					
83	1.2.5.3.1.5 REC 5d: Community Studies	182 days	Mon 22/07/19	Tue 31/03/20		🟡	0%					
84	1.2.5.3.1.6 REC 5d: Computing and Information Technology	182 days	Mon 22/07/19	Tue 31/03/20		🟡	0%					
85	1.2.5.3.1.7 REC 5d: Creative Industries	182 days	Mon 22/07/19	Tue 31/03/20		🟡	0%					
86	1.2.5.3.1.8 REC 5d: Engineering and Applied Technology	182 days	Mon 22/07/19	Tue 31/03/20		🟡	0%					
87	1.2.5.3.1.9 REC 5d: Environmental and Animal Science	182 days	Mon 22/07/19	Tue 31/03/20		🟡	0%					
88	1.2.5.3.1.10 REC 5d: Healthcare and Social Practice	182 days	Mon 22/07/19	Tue 31/03/20		🟡	0%					
89	1.2.5.3.1.11 REC 5d: UPC	182 days	Mon 22/07/19	Tue 31/03/20		🟡	0%					
90	**1.2.6 REC 5e: TEACHING & LEARNING PRACTICES**	**363 days**	**Wed 12/06/19**	**Fri 30/10/20**	**High**		**2%**					
91	**1.2.6.1 "I See Me" in Learning & Teaching Practices**	**210 days**	**Wed 12/06/19**	**Tue 31/03/20**			**10%**					
92	1.2.6.1.1 Learning & Teaching practices to support Māori students	210 days	Wed 12/06/19	Tue 31/03/20		🟡	10%					
93	1.2.6.1.2 Learning & Teaching practices to support Pacific students	210 days	Wed 12/06/19	Tue 31/03/20		🟡	10%					
94	1.2.6.1.3 School-level progress (tba)					🔴	0%					
95	**1.2.6.2 REC 5e1: Lift teacher capability in priority areas**	**363 days**	**Wed 12/06/19**	**Fri 30/10/20**	**High**		**1%**	**Evidence of improved outcomes for students from Capability Development**	**HoSS, Director Ako, Directors PG**	**Director Ako, Exec Dean**	**Academic Board**	**ELT, Commissioner**
96	**1.2.6.2.1 REC 5e1: Systems and processes updated for 2020**	**111 days**	**Wed 12/06/19**	**Wed 13/11/19**			**14%**		**HoSS, Manager TPA, Directors PG,**	**Director Ako, Exec Dean**	**Academic Board**	**ELT, Commissioner**
97	1.2.6.2.1.1 REC 5e1: Directors / HoSs agree on teacher capability development priorities	86 days	Wed 12/06/19	Wed 9/10/19		🟡	50%		HoSS, Directors PG, Director Ako, Manager TPA	Director Ako, Exec Dean		
98	1.2.6.2.1.2 REC 5e1: ELT and Committee approvals for changes for 2020	111 days	Wed 12/06/19	Wed 13/11/19		🔴	0%		ELT, Academic Committees	Academic Board	Academic Board	
99	1.2.6.2.1.3 REC 5e1: Changes to associated systems (e.g. ADEPs)	111 days	Wed 12/06/19	Wed 13/11/19		🔴	0%		as above & delegated			
100	**1.2.6.2.2 REC 5e1: Teacher Capability activity in 2020**	**363 days**	**Wed 12/06/19**	**Fri 30/10/20**	**High**		**0%**	**All Teacher Capability completed in 2020, evidence provided**	**HoSS, Directors PG, Manager TPA, Director HR**	**Director Ako, Exec Dean**	**Academic Board**	**ELT, Commissioner**
101	1.2.6.2.2.1 REC 5e1: Two Teacher Capability Badges per eligible teacher in 2020	1 day	Fri 30/10/20	Fri 30/10/20		⚪	0%		as above & delegated			

ID	Task Name	Duration	Start	Finish	Priority	RAG	% Complete	Outcome/Evidence	Responsible	Accountable	Reporting To	Monitoring
102	1.2.6.2.2.2 REC 5e1: Additional capability development for all staff (to be agreed) in 2020	363 days	Wed 12/06/19	Fri 30/10/20		🟡	0%		as above & delegated			
103	**1.2.6.2.3 REC 5e1: School-level progress**	**363 days**	**Wed 12/06/19**	**Fri 30/10/20**			**0%**		**HoSS**			
104	1.2.6.2.3.1 REC 5e1: Applied Business	363 days	Wed 12/06/19	Fri 30/10/20		🟡	0%					
105	1.2.6.2.3.2 REC 5e1: Architecture	363 days	Wed 12/06/19	Fri 30/10/20		🟡	0%					
106	1.2.6.2.3.3 REC 5e1: Bridgepoint	363 days	Wed 12/06/19	Fri 30/10/20		🟡	0%					
107	1.2.6.2.3.4 REC 5e1: Building Construction	363 days	Wed 12/06/19	Fri 30/10/20		🟡	0%					
108	1.2.6.2.3.5 REC 5e1: Community Studies	363 days	Wed 12/06/19	Fri 30/10/20		🟡	0%					
109	1.2.6.2.3.6 REC 5e1: Computing and Information Technology	363 days	Wed 12/06/19	Fri 30/10/20		🟡	0%					
110	1.2.6.2.3.7 REC 5e1: Creative Industries	363 days	Wed 12/06/19	Fri 30/10/20		🟡	0%					
111	1.2.6.2.3.8 REC 5e1: Engineering and Applied Technology	363 days	Wed 12/06/19	Fri 30/10/20		🟡	0%					
112	1.2.6.2.3.9 REC 5e1: Environmental and Animal Science	363 days	Wed 12/06/19	Fri 30/10/20		🟡	0%					
113	1.2.6.2.3.10 REC 5e1: Healthcare and Social Practice	363 days	Wed 12/06/19	Fri 30/10/20		🟡	0%					
114	1.2.6.2.3.11 REC 5e1: UPC	363 days	Wed 12/06/19	Fri 30/10/20		🟡	0%					
115	**1.2.7 REC 5f: INTERNATIONAL CODE OF PRACTICE**	**354 days**	**Fri 1/02/19**	**Wed 10/06/20**	Medi		**0%**	**All staff understand and apply the Code**	**All people managers**	**Director ISS**	**Academic Board**	**ELT, Commissioner**
116	**1.2.7.1 REC 5f1: Ensure staff capability for Code of Practice**	**306 days**	**Wed 10/04/19**	**Wed 10/06/20**			**3%**		**All people managers**	**Director ISS**	**Academic Board**	**ELT, Commissioner**
117	1.2.7.1.1 REC 5f1: All staff attend CoP workshops	306 days	Wed 10/04/19	Wed 10/06/20		🟡	5%		as above & delegated			
118	1.2.7.1.2 REC 5f1: Staff have demonstrable ability to apply CoP in practice	306 days	Wed 10/04/19	Wed 10/06/20		🟡	0%		as above & delegated			
119	**1.2.7.2 REC 5f: School-level progress (to be advised)**	**302 days**	**Fri 1/02/19**	**Mon 30/03/20**			**0%**		**HoSS**			
120	1.2.7.2.1 REC 5f: Applied Business	302 days	Fri 1/02/19	Mon 30/03/20		🟡	0%					
121	1.2.7.2.2 REC 5f: Architecture	302 days	Fri 1/02/19	Mon 30/03/20		🟡	0%					
122	1.2.7.2.3 REC 5f: Bridgepoint	302 days	Fri 1/02/19	Mon 30/03/20		🟡	0%					
123	1.2.7.2.4 REC 5f: Building Construction	302 days	Fri 1/02/19	Mon 30/03/20		🟡	0%					
124	1.2.7.2.5 REC 5f: Community Studies	302 days	Fri 1/02/19	Mon 30/03/20		🟡	0%					
125	1.2.7.2.6 REC 5f: Computing and Information Technology	302 days	Fri 1/02/19	Mon 30/03/20		🟡	0%					
126	1.2.7.2.7 REC 5f: Creative Industries	302 days	Fri 1/02/19	Mon 30/03/20		🟡	0%					
127	1.2.7.2.8 REC 5f: Engineering and Applied Technology	302 days	Fri 1/02/19	Mon 30/03/20		🟡	0%					
128	1.2.7.2.9 REC 5f: Environmental and Animal Science	302 days	Fri 1/02/19	Mon 30/03/20		🟡	0%					
129	1.2.7.2.10 REC 5f: Healthcare and Social Practice	302 days	Fri 1/02/19	Mon 30/03/20		🟡	0%					
130	1.2.7.2.11 REC 5f: UPC	302 days	Fri 1/02/19	Mon 30/03/20		🟡	0%					
131	1.2.7.3 REC 5f: Support Team-level progress (to be advised)	354 days	Fri 1/02/19	Wed 10/06/20		🟡	0%		Support Team Managers			
132	**1.3 REC 8: OPERATIONALISE MĀORI SUCCESS STRATEGY**	**204 days**	**Fri 1/02/19**	**Wed 13/11/19**	**High**		**54%**	**All targets met within timeframes**				
133	**1.3.1 REC 8a: Develop a realistic Operational Plan**	**111 days**	**Wed 8/05/19**	**Wed 9/10/19**			**51%**	**Full operationalisable Plan in place**	**Director Māori Success**	**Exec Director Student**	**Academic Board**	**ELT, Commissioner**
134	1.3.1.1 REC 8a: Develop Operationalisable Plan	151 days	Wed 13/03/19	Wed 9/10/19		🟡	90%		as above & delegated			
135	1.3.1.2 REC 8a: Plan endorsed by Rūnanga	111 days	Wed 8/05/19	Wed 9/10/19		🟡	50%		as above & delegated			
136	1.3.1.3 REC 8a: Plan endorsed by Academic Board	111 days	Wed 8/05/19	Wed 9/10/19		🟡	50%		as above & delegated			
137	1.3.1.4 REC 8a: Plan approved by ELT	111 days	Wed 8/05/19	Wed 9/10/19		🟡	0%		as above & delegated			
138	**1.3.2 REC 8b: Set targets and develop associated activities**	**113 days**	**Wed 13/03/19**	**Fri 16/08/19**	**High**		**89%**	**Whole institute ownership of targets, actions, outcomes; clear evidence of stakeholder support**	**Director Māori Success**	**Exec Director Student Success**	**Academic Board**	**ELT, Commissioner**
139	1.3.2.1 REC 8b: Set targets for main EPIs	86 days	Wed 13/03/19	Wed 10/07/19		🔵	100%		as above			
140	1.3.2.2 REC 8b: Ensure targets and activities are in School Action Plans	20 days	Mon 22/07/19	Fri 16/08/19		🔴	40%		as above & HoS			

ID	Task Name	Duration	Start	Finish	Priority	RAG	% Complete	Outcome/Evidence	Responsible	Accountable	Reporting To	Monitoring
141	**1.3.3 REC 8c: Ensure monitoring of progress against targets**	**66 days**	**Wed 10/07/19**	**Wed 9/10/19**	High		**88%**	**Regular, effective monitoring allows effective interventions**	**Director Māori Success**	**Exec Director Student**	**Academic Board**	**ELT, Commissioner**
142	1.3.3.1 REC 8c: Director Māori Success reports at Academic Board (ongoing)	46 days	Wed 10/07/19	Wed 11/09/19		🔵	100%		as above			
143	1.3.3.2 REC 8c: Academic Board monitors and supports interventions (ongoing)	66 days	Wed 10/07/19	Wed 9/10/19		🟡	80%		Chair Academic			
144	**1.3.4 REC 8d: Maintain demonstrable support of Māori communities for MSS**	**204 days**	**Fri 1/02/19**	**Wed 13/11/19**			**40%**	**Evidence of support**	**Director Māori Success**	**Exec Director Student**	**Rūnanga, Academic**	**ELT, Commissioner**
145	1.3.4.1 REC 8d: Provide evidence of process for community impact in decision-making	176 days	Wed 13/03/19	Wed 13/11/19	High	🟡	40%	As above	as above			
146	**1.3.5 REC 8e: Establish a Code of Practice for Māori Students**	**74 days**	**Mon 22/07/19**	**Thu 31/10/19**			**0%**	**Code of Practice is operational**	**Director Māori Success**	**Exec Director Student**	**Rūnanga, Academic**	**ELT, Commissioner**
147	1.3.5.1 REC 8e: Code of Practice - details tba	74 days	Mon 22/07/19	Thu 31/10/19		🟡	0%		as above			
148	**1.4 REC 9: OPERATIONALISE PACIFIC SUCCESS STRATEGY**	**176 days**	**Wed 13/03/19**	**Wed 13/11/19**			**49%**	**All targets met within timeframes**	**Director Pacific Success**	**Exec Director Student**	**Fono, Academic**	**ELT, Commissioner**
149	**1.4.1 REC 9a: Develop a realistic Operational Plan**	**111 days**	**Wed 8/05/19**	**Wed 9/10/19**			**43%**	**Full operationalisable Plan in place**	**Director Pacific Success**	**Exec Director Student**	**Academic Board**	**ELT, Commissioner**
150	1.4.1.1 REC 9a: Develop Operationalisable Plan	151 days	Wed 13/03/19	Wed 9/10/19		🔵	100%		as above			
151	1.4.1.2 REC 9a: Plan endorsed by Fono	111 days	Wed 8/05/19	Wed 9/10/19		🟡	50%		as above			
152	1.4.1.3 REC 9a: Plan endorsed by Academic Board	111 days	Wed 8/05/19	Wed 9/10/19		🟡	0%		as above			
153	1.4.1.4 REC 9a: Plan approved by ELT	111 days	Wed 8/05/19	Wed 9/10/19		🟡	0%		as above			
154	**1.4.2 REC 9b: Set targets and develop associated activities**	**113 days**	**Wed 13/03/19**	**Fri 16/08/19**			**89%**	**Whole institute ownership of targets, actions, outcomes; clear evidence of stakeholder support**	**Director Pacific Success**	**Exec Director Student Success**	**Academic Board**	**ELT, Commissioner**
155	1.4.2.1 REC 9b: Set targets for main EPIs	86 days	Wed 13/03/19	Wed 10/07/19		🔵	100%		as above			
156	1.4.2.2 REC 9b: Ensure targets and activities are in School Action Plans	20 days	Mon 22/07/19	Fri 16/08/19		🔴	40%		as above & HoS			
157	**1.4.3 REC 9c: Ensure monitoring of progress against targets**	**66 days**	**Wed 10/07/19**	**Wed 9/10/19**			**88%**	**Regular, effective monitoring allows effective interventions**	**Director Pacific Success**	**Exec Director Student**	**Academic Board**	**ELT, Commissioner**
158	1.4.3.1 REC 9c: Director Pacific Success reports at Academic Board (ongoing)	46 days	Wed 10/07/19	Wed 11/09/19		🔵	100%		as above			
159	1.4.3.2 REC 9c: Academic Board monitors and supports interventions (ongoing)	66 days	Wed 10/07/19	Wed 9/10/19		🟡	80%		Chair Academic			
160	**1.4.4 REC 9d: Maintain demonstrable support of Pacific communities for Pacific SS**	**176 days**	**Wed 13/03/19**	**Wed 13/11/19**			**40%**	**Evidence of support**	**Director Pacific Success**	**Exec Director Student**	**Fono, Academic**	**ELT, Commissioner**
161	1.4.4.1 REC 9d: Provide evidence of process for community impact in decision-making	176 days	Wed 13/03/19	Wed 13/11/19		🟡	40%			Director Pacific		
162	**1.4.5 REC 9e: Establish a Code of Practice for Pacific Students**	**74 days**	**Mon 22/07/19**	**Thu 31/10/19**			**0%**	**Code of Practice is operational**	**Director Pacific Success**	**Exec Director Student**	**Fono, Academic**	**ELT, Commissioner**
163	1.4.5.1 REC 9e: Code of Practice - Details tba	74 days	Mon 22/07/19	Thu 31/10/19		🟡	0%					
164	**1.5 REC 2, 4 & 6: IMPROVE ACADEMIC BOARD OVERSIGHT & REPORTING**	**595 days**	**Mon 23/07/18**	**Fri 30/10/20**			**57%**	**Academic Board and sub-committees have**	**Chairs Academic**	**Chair Academic**	**Academic Board**	**ELT, Commissioner**
165	**1.5.1 REC 2a: Establish effective communications with ELT and governance**	**298 days**	**Mon 23/07/18**	**Wed 11/09/19**	High		**100%**	**Regular open dialogue and reporting between parties**	**Chair Academic Board, CE,**			**ELT, Commissioner**
166	1.5.1.1 REC 2a: Establish reporting and dialogue with ELT	46 days	Wed 9/05/18	Wed 11/07/18		🔵	100%		as above			
167	1.5.1.2 REC 2a: Establish reporting and dialogue with Commissioner	46 days	Wed 9/05/18	Wed 11/07/18		🔵	100%		as above			
168	**1.5.2 REC 2b: Ensure effective oversight of Quality Management System**	**428 days**	**Wed 13/03/19**	**Fri 30/10/20**	High		**47%**	**All aspects of QMS regularly reported on; clear identification and understanding of risks & issues; improved student**	**Chairs Academic Committees**	**Chair Academic Board**	**Academic Board**	**ELT, Commissioner**
169	1.5.2.1 REC 2b: Establish effective reporting at/between all academic committees	176 days	Wed 13/03/19	Wed 13/11/19		🟡	50%		as above			
170	1.5.2.2 REC 2b: Establish effective reporting from Support Teams (ongoing)	176 days	Wed 13/03/19	Wed 13/11/19		🟡	60%		Managers Support Teams			
171	1.5.2.3 REC 2b: Establish effective reporting from Schools (ongoing)	176 days	Wed 13/03/19	Wed 13/11/19		🟡	30%		HoSS			
172	**1.5.3 REC 6a: Establish a robust academic risk register**	**135 days**	**Thu 4/04/19**	**Wed 9/10/19**	Medi		**43%**	**Risk Register in place, up to date**	**Manager TKK**	**Chair Academic**	**Academic Board**	**ELT, Commissioner**
173	1.5.3.1 REC 6a: Establish an academic risk register at Academic Board	117 days	Tue 2/04/19	Wed 11/09/19		🔴	50%		as above & delegated	Chair Academic	Academic Board	

ID	Task Name	Duration	Start	Finish	Priority	RAG	% Complete	Outcome/Evidence	Responsible	Accountable	Reporting To	Monitoring
174	1.5.3.2 REC 6a: Establish a delegations register at Academic Board	117 days	Tue 2/04/19	Wed 11/09/19		🔴	30%		as above & delegated	Chair Academic	Academic Board	
175	1.5.3.3 REC 6a: Establish an academic section to risk register at ELT	117 days	Tue 2/04/19	Wed 11/09/19		🔴	50%		as above & delegated	Director Ako	ELT	
176	**1.5.4 REC 6b: Develop schedules to guide QA processes**	**52 days**	**Tue 2/04/19**	**Wed 12/06/19**	Medi		**75%**		**Manager TKK**	**Chair Academic**	**Academic Board**	ELT, Commissio
177	1.5.4.1 REC 6b: Publish a Unitec calendar of QA events & processes	52 days	Tue 2/04/19	Wed 12/06/19	Medi	🔵	100%	As above	as above & delegated			
178	1.5.4.2 REC 6b: Establish an Academic Board work calendar of QA activities	52 days?	Tue 2/04/19	Wed 12/06/19	Medi	🔴	50%	As above	as above & delegated	Chair Academic		
179	**1.5.5 REC 2c: Establish monthly reporting to Unitec and NZQA on AQAP and QMS**	46 days	Wed 12/06/19	Wed 14/08/19	High	🔴	90%	Monthly reporting against AQAP. All responsible and accountable parties understand the expectations and measures. Areas of concern are identified and addressed in timely manner.	Manager TKK, Director Ako & delegated	Chair Academic Board		
180	**1.5.6 REC 4a: Strengthen AB competencies and mandate to be effective**	**196 days**	**Wed 13/03/19**	**Wed 11/12/19**	**High**		**48%**	**All members at all academic committees understand roles and responsibilities and contribute effectively**	**Chairs Academic Committees**	**Chair Academic Board**	**ELT, Commissioner**	**ELT, Commissioner**
181	1.5.6.1 REC 4a: Establish regular self-evaluation at all academic committees	176 days	Wed 13/03/19	Wed 13/11/19		🟡	60%		as above			
182	1.5.6.2 REC 4a: Achieve competency in QA and data at all academic committees (tba)	196 days	Wed 13/03/19	Wed 11/12/19		🟡	40%		as above			
183	1.5.6.3 REC 4a: Improve functioning of academic committees for effective operation (tba)	196 days	Wed 13/03/19	Wed 11/12/19		🟡	50%		as above			
184	1.5.6.4 REC 4a: Establish effective 'line-of-sight' to individual programmes via PAQCs to QAB	151 days	Wed 13/03/19	Wed 9/10/19		🟡	40%		as above & delegated			Academic Board
185	**1.5.7 REC 4b: Ensure qual completion needs of students in closed programmes are met**	**351 days**	**Sat 29/06/19**	**Fri 30/10/20**	Medi		**78%**	Positive student experience maintained during teach out.	**HoSS, Manager TKK**	**Director Ako, Exec Dean**	**Academic Board**	**ELT, Commissioner**
186	1.5.7.1 REC 4b: Establish monitoring at AB of needs of students in closed programmes	54 days	Sat 29/06/19	Wed 11/09/19		🔵	100%		as above			
187	1.5.7.2 REC 4b: Ensure students are supported by programme staff and Support Teams	351 days	Sat 29/06/19	Fri 30/10/20		🟢	75%		as above & dele			
188	**1.6 REC 10: REVIEW OF SOCIAL PRACTICE**	**564 days**	**Fri 1/02/19**	**Wed 31/03/21**	**High**		**57%**	All aspects of review completed	**HoS**	**Exec Dean, Director Ako**	**Academic Board, ELT**	**ELT, Commissioner**
189	**1.6.1 REC 10a: Review provision of all programmes in SP**	**455 days**	**Mon 4/02/19**	**Fri 30/10/20**	**High**		**63%**	Provision, L&T practices and RPL all reviewed and in alignment with Unitec requirements and best practices. NZQA and SWRB	**HoS**	**Exec Dean, Director Ako**	**Academic Board, ELT**	**ELT, Commissioner**
190	1.6.1.1 REC 10a: Develop a project plan confirmed by School leadership	120 days	Mon 29/04/19	Fri 11/10/19		🔵	100%		as above & delegated			
191	**1.6.1.2 REC 10a: All Review elements undertaken**	**455 days**	**Mon 4/02/19**	**Fri 30/10/20**			**59%**		as above & delegated			
192	1.6.1.2.1 REC 10a: BACHELORS: Review of academic systems and practices	217 days	Mon 4/03/19	Tue 31/12/19		🟢	70%					
193	1.6.1.2.2 REC 10a: BACHELORS: 5 year SWRB re-recognition	0 days	Wed 11/09/19	Wed 11/09/19		🔵	100%					
194	1.6.1.2.3 REC 10a: BACHELORS: NZQA Monitors Visit	0 days	Wed 11/09/19	Wed 11/09/19		🔵	100%					
195	1.6.1.2.4 REC 10a: BACHELORS: Improve stakeholder engagement and benchmarking	455 days	Mon 4/02/19	Fri 30/10/20		🔵	100%					
196	1.6.1.2.5 REC 10a: MASTERS: Review of academic systems and practices	112 days	Mon 1/07/19	Tue 3/12/19		🟡	40%					
197	1.6.1.2.6 REC 10a: MASTERS: Improve stakeholder engagement and benchmarking	89 days	Mon 1/07/19	Thu 31/10/19		🟡	20%					
198	1.6.1.2.7 REC 10a: CERTIFICATE: Review of academic systems and practices	130 days	Mon 3/06/19	Fri 29/11/19		🟡	40%					
199	1.6.1.2.8 REC 10a: CERTIFICATE: Improve stakeholder engagement and benchmarking	327 days	Thu 1/08/19	Fri 30/10/20		🟢	20%					
200	**1.6.2 REC 10b: Ensure high quality assessment and moderation practices**	**280 days**	**Mon 4/02/19**	**Fri 28/02/20**	Medi		**70%**	**All assessments meet requirements and are best practice**	HoS, Manager TPA, Manager TKK &	**Exec Dean, Director Ako**	**Academic Committees, ELT**	**ELT, Commissioner**
201	1.6.2.1 REC 10b: BACHELORS: Review assessment & moderation practices and outcomes	280 days	Mon 4/02/19	Fri 28/02/20		🟢	80%					
202	1.6.2.2 REC 10b: MASTERS: Review assessment & moderation practices and outcomes	89 days	Mon 1/07/19	Thu 31/10/19		🟡	30%					
203	1.6.2.3 REC 10b: CERTIFICATE: Review assessment & moderation practices and outcomes	120 days	Mon 3/06/19	Fri 15/11/19		🟢	75%					

ID	Task Name	Duration	Start	Finish	Priority	RAG	% Complete	Outcome/Evidence	Responsible	Accountable	Reporting To	Monitoring
204	**1.6.3 REC 10c: Review practice and policy of RPL across all programmes in SP**	**186 days**	**Fri 1/02/19**	**Fri 18/10/19**	**Medi**		**64%**	Fit for purpose policies and processes are in place and staff understand and apply	HoS, Manager TPA, Manager TKK &	**Exec Dean, Director Ako**	**Academic Committees, ELT**	**ELT, Commissioner**
205	1.6.3.1 REC 10c: BACHELORS: Review use of RPL / APL practices	186 days	Fri 1/02/19	Fri 18/10/19		(yellow)	70%					
206	1.6.3.2 REC 10c: MASTERS: Review the use of RPL/APL practices	75 days	Mon 1/07/19	Fri 11/10/19		(yellow)	50%					
207	**1.6.4 REC 10d: Undertake external review of SP team culture and practices**	**516 days**	**Wed 10/04/19**	**Wed 31/03/21**	**Medi**		**34%**	Review undertaken and appropriate plan in place and implemented. Staff buy-in and engagement.	HoS	**Exec Dean, Director Ako**	**Academic Board, ELT**	**ELT, Commissioner**
208	**1.6.4.1 REC 10d: All Review elements undertaken**	**516 days**	**Wed 10/04/19**	**Wed 31/03/21**			**34%**			HoS & delegate	Exec Dean, Dire	Academic Boar	ELT, Commissio
209	1.6.4.1.1 REC 10d: Establish Sponsor, Manager, Terms of Reference for Review	46 days	Wed 10/04/19	Wed 12/06/19		(blue)	100%					
210	1.6.4.1.2 REC 10d: Appoint an independent party to review SP overall culture	78 days	Wed 10/04/19	Fri 26/07/19		(blue)	100%					
211	1.6.4.1.3 REC 10d: Undertake review	66 days	Wed 10/07/19	Wed 9/10/19		(blue)	100%					
212	1.6.4.1.4 REC 10d: Finalise post-review Action Plan in agreement with HoS	82 days	Wed 10/07/19	Thu 31/10/19		(yellow)	30%					
213	1.6.4.1.5 REC 10d: Implement Action Plan	368 days	Mon 4/11/19	Wed 31/03/21		(white)	0%					
214	**1.7 REC 11: REVIEW OF PLUMBING AND GASFITTING**	**200 days**	**Mon 27/05/19**	**Fri 28/02/20**	**High**		**40%**	All aspects of review completed	HoS	**Director Ako, Exec Dean**	**Academic Board, ELT**	**ELT, Commissioner**
215	**1.7.1 REC 11a: Work with Skills Org to resolve assessment & moderation issues**	**33 days**	**Mon 27/05/19**	**Wed 10/07/19**	**Medi**		**50%**	**All issues resolved to satisfaction of all parties**	HoS	**Director Ako, Exec Dean**	**Academic Board, ELT**	**ELT, Commissioner**
216	1.7.1.1 REC 11a: Provide evidence of resolution of all matters for Skills Org and P&G	33 days?	Mon 27/05/19	Wed 10/07/19		(red)	50%					
217	**1.7.2 REC 11b: Undertake independent review of whole Trades School**	**175 days**	**Mon 1/07/19**	**Fri 28/02/20**	**High**		**38%**	Review undertaken and appropriate plan in place and implemented. Staff buy-in and engagement.	HoS	**Director Ako, Exec Dean**	**Academic Board, ELT**	**ELT, Commissioner**
218	1.7.2.1 REC 11b: Establish Project Steering Group and Terms of Reference for Review	28 days	Mon 1/07/19	Wed 7/08/19		(blue)	100%		as above			
219	1.7.2.2 REC 11b: Appoint Reviewer	28 days	Mon 1/07/19	Wed 7/08/19		(blue)	100%		as above			
220	1.7.2.3 REC 11b: Undertake review	45 days	Mon 1/07/19	Fri 30/08/19		(blue)	100%		as above			
221	1.7.2.4 REC 11b: Finalise post-review Action Plan	45 days	Mon 1/07/19	Fri 30/08/19		(red)	50%		as above			
222	1.7.2.5 REC 11b: Implement Action Plan	175 days	Mon 1/07/19	Fri 28/02/20		(yellow)	0%		as above & delegated			
223	**1.8 REC 12: (in text) REVIEW OF SCHOOL OF BUSINESS**	**428 days**	**Wed 13/03/19**	**Fri 30/10/20**	**Medi**		**21%**	All aspects of review complete	HoS			
224	**1.8.1 REC 12a: Review / Redevelop Master of Business with specialisations**	**282 days**	**Wed 13/03/19**	**Thu 9/04/20**	**Medi**		**38%**	**Programme reviewed and updated**	HoS, Manager TKK, Managers Support Teams & delegated	Director Ako, Exec Dean	**Academic Board, ELT**	**ELT, Commissioner**
225	1.8.1.1 REC 12a Stakeholder Event	0 days	Fri 2/08/19	Fri 2/08/19		(blue)	100%		as above			
226	1.8.1.2 REC 12a: Undertake individual stakeholder engagements	20 days	Mon 5/08/19	Fri 30/08/19		(red)	60%		as above			
227	1.8.1.3 REC 12a: Write course descriptors, teaching and assessment policies	167 days	Wed 13/03/19	Thu 31/10/19		(yellow)	35%		as above			
228	1.8.1.4 REC 12a: Complete draft programme document	0 days	Tue 31/12/19	Tue 31/12/19		(white)	5%		as above			
229	1.8.1.5 REC 12a: All committee approvals completed	0 days	Fri 10/04/20	Fri 10/04/20		(red)	0%		as above	Academic Appr	Academic Board	
230	**1.8.2 REC 12b: Develop Master Professional Accounting**	**253 days**	**Wed 13/03/19**	**Mon 2/03/20**	**Medi**		**56%**	**Programme developed and ready for delivery**	HoS, Manager TKK, Managers Support Teams & delegated	Director Ako, Exec Dean	**Academic Board, ELT**	**ELT, Commissioner**
231	1.8.2.1 REC 12b: Undertake individual stakeholder engagements	64 days	Mon 5/08/19	Thu 31/10/19		(green)	70%		as above			
232	1.8.2.2 REC 12b: Write course descriptors, teaching and assessment policies	167 days	Wed 13/03/19	Thu 31/10/19		(yellow)	50%		as above			
233	1.8.2.3 REC 12b: Complete draft programme document	0 days	Fri 15/11/19	Fri 15/11/19		(white)	5%		as above			
234	1.8.2.4 REC 12b: Submission to NZQA	0 days	Mon 2/03/20	Mon 2/03/20		(red)	0%		as above			
235	**1.8.3 REC 12c: Review / Redevelop Bachelor of Business**	**246 days**	**Fri 21/06/19**	**Fri 29/05/20**	**Medi**		**0%**	**Programme redeveloped and ready for delivery**	HoS, Manager TKK, Managers Support Teams & delegated	Director Ako, Exec Dean	**Academic Board, ELT**	**ELT, Commissioner**

ID	Task Name	Duration	Start	Finish	Priority	RAG	% Complete	Outcome/Evidence	Responsible	Accountable	Reporting To	Monitoring
236	1.8.3.1 REC 12c: Final report with recommendations	0 days	Tue 31/12/19	Tue 31/12/19		🔴	0%		as above			
237	1.8.3.2 REC 12c: Business case approval	0 days	Fri 29/05/20	Fri 29/05/20		🔴	0%		as above	ELT & delegated		
238	1.8.3.3 REC 12c: Programme Development completed	246 days	Fri 21/06/19	Fri 29/05/20		🟡	0%		as above			
239	1.8.3.4 REC 12c: Redevelopment details tba	246 days	Fri 21/06/19	Fri 29/05/20		🟡	0%		as above			
240	**1.8.4 REC 12d: Ensure quality support, teaching and learning across the School**	**428 days**	**Wed 13/03/19**	**Fri 30/10/20**	**Medi**		**20%**	**All quality aspects meet required standards**	**HoS, Manager TPA, Directors PG, Director SS & delegated**	**Director Ako, Exec Director Student Success, Exec Dean**	**Academic Board, ELT**	**ELT, Commissioner**
241	**1.8.4.1 REC 12d1: Improve qualification completion rates in all programmes**	**172 days**	**Mon 5/08/19**	**Tue 31/03/20**	**High**		**3%**	**Improved qualification completion rates**	**as above**	**as above**	**Academic Board, ELT**	**ELT, Commissioner**
242	1.8.4.1.1 REC 12d1: Investigate qual completion rates on ALL programmes	1 day?	Tue 31/12/19	Tue 31/12/19		⚪	5%		as above			
243	1.8.4.1.2 REC 12d1: Plan in place for improving completion rates	172 days	Mon 5/08/19	Tue 31/03/20		🟡	5%		as above			
244	1.8.4.1.3 REC 12d1: Discontinuations processed	172 days	Mon 5/08/19	Tue 31/03/20		🟡	0%		as above			
245	**1.8.4.2 REC 12d2: Review entry requirements and student support in all programmes**	**263 days**	**Fri 28/06/19**	**Tue 30/06/20**	**Medi**		**16%**	**Entry requirments and student support meet needs**	**HoSS, Manager TKK, Director SS, Director Operations &**	**Director Ako, Exec Director Student Success, Exec Dean**	**Academic Board, ELT**	**ELT, Commissioner**
246	1.8.4.2.1 REC 12d2: Review literacy & numeracy pre-entry requirements all programmes	263 days	Fri 28/06/19	Tue 30/06/20		🟡	20%		as above			
247	1.8.4.2.2 REC 12d2: Review literacy & numeracy strategies all programmes	263 days	Fri 28/06/19	Tue 30/06/20		🟢	25%		as above			
248	1.8.4.2.3 REC 12d2: Complete regulation changes	196 days	Tue 1/10/19	Tue 30/06/20		⚪	0%		as above			
249	**1.8.4.3 REC 12d3: Review teaching practices and teacher capability in all programmes**	**428 days**	**Wed 13/03/19**	**Fri 30/10/20**	**Medi**		**32%**	**All capability requirements are met and evidence of outcomes provided**	**HoSS, Manager TPA & delegated**	**Director Ako**	**Academic Board, ELT**	**ELT, Commissioner**
250	1.8.4.3.1 REC 12d3: Improve teacher capability of all teachers	428 days	Wed 13/03/19	Fri 30/10/20		🟢	38%		as above			
251	1.8.4.3.2 REC 12d3: Ensure industry/professional currency of all teachers	340 days	Wed 13/03/19	Tue 30/06/20		🟡	25%		as above			
252	**1.8.5 REC 12e: Develop an Industry Stakeholder Strategy for School**	**150 days**	**Mon 2/09/19**	**Fri 27/03/20**	**Medi**		**24%**	**Strategy in place and operational**	**HoS**	**Exec Dean**	**Academic Board, ELT**	**ELT, Commissioner**
253	1.8.5.1 REC 12e: Develop 3-Year Engagement Strategy	44 days	Mon 2/09/19	Thu 31/10/19		🟡	25%		as above & delegated			
254	1.8.5.2 REC 12e: CRM in place	1 day	Fri 27/03/20	Fri 27/03/20		🔴	0%		as above & delegated			
255	**1.9 REC 13: (in text) REVIEW RESOURCING FOR EXECUTIVE**	**73 days?**	**Mon 1/04/19**	**Wed 10/07/19**	**Medi**		**100%**	**Review undertaken and plan implemented**	**CE, ELT**			**ELT, Commissioner**
256	**1.9.1 REC 13a: ELT to put in place additional support for CE / Executive Dean**	**73 days**	**Mon 1/04/19**	**Wed 10/07/19**	**Medi**		**100%**	**Staff resourcing confirmed, clarification of roles and responsibilities.**	**CE, ELT**			**ELT, Commissioner**
257	1.9.1.1 REC 13a: Oversight of EER passed to Director Ako	73 days	Mon 1/04/19	Wed 10/07/19		🔵	100%		as above			
258	1.9.1.2 REC 13a: Chairing of Academic Board passed to Director Ako	73 days	Mon 1/04/19	Wed 10/07/19		🔵	100%		as above			
259	1.9.1.3 REC 13a: Ex-Officio ELT members appointed to strengthen Pacific, School and Academic voice	73 days	Mon 1/04/19	Wed 10/07/19		🔵	100%		as above			
260	1.9.1.4 REC 13a: Standing items added to ELT agenda for academic quality, EER	73 days	Mon 1/04/19	Wed 10/07/19		🔵	100%		as above			
261	1.9.1.5 REC 13a: Operations Manager appointed for operational trouble-shooting	73 days	Mon 1/04/19	Wed 10/07/19		🔵	100%		as above			
262	**1.10 REC 7: ADVANCE THE RENEWAL PLAN**	**633 days**	**Tue 1/05/18**	**Thu 1/10/20**	**High**		**9%**	**Renewal Plan in place, up to date**	**CE, ELT & delegated**			**ELT, Commissioner**
263	**1.10.1 REC 7a: Advance the Renewal Plan to ensure financial viability & student success**	**633 days**	**Tue 1/05/18**	**Thu 1/10/20**	**High**		**9%**	**Renewal Plan in place, up to date**	**CE, ELT & delegated**			**ELT, Commissioner**
264	**1.10.1.1 REC 7a: Establish Unitec Renewal Strategy Manaakitia te Rito 2019-2022**	**66 days**	**Tue 1/05/18**	**Tue 31/07/18**	**High**		**90%**	**Renewal Strategy in place and operational**	**CE, ELT & delegated**			**ELT, Commissioner**
265	1.10.1.1.1 REC 7a: Consult on Strategy with Unitec stakeholders	89 days	Tue 1/05/18	Fri 31/08/18		🔴	90%		as above			
266	1.10.1.1.2 REC 7a: Finalise Strategy	89 days	Tue 1/05/18	Fri 31/08/18		🔴	90%		as above			
267	1.10.1.1.3 Rec 7a: Set targets and report quarterly on all actions against targets	89 days	Tue 1/05/18	Fri 31/08/18		🔴	90%		as above			
268	**1.10.1.2 REC 7b: Implement Renewal Strategy (details tbc)**	**574 days**	**Mon 23/07/18**	**Thu 1/10/20**	**High**		**0%**	**Renewal Plan in place, staff engagement achieved**	**CE, ELT & delegated**			**ELT, Commissioner**
269	1.10.1.2.1 REC 7b: Strategic Priority 1 Improve the success of all students, achieving parity for Māori, P	574 days	Tue 1/05/18	Fri 10/07/20	High	🟡	0%		as above			

ID	Task Name	Duration	Start	Finish	Priority	RAG	% Complete	Outcome/Evidence	Responsible	Accountable	Reporting To	Monitoring
270	1.10.1.2.2 REC 7b: Strategic Priority 2 Provide high quality learning, teaching and applied research to de	574 days	Tue 1/05/18	Fri 10/07/20	High	🟡	0%		as above			
271	1.10.1.2.3 REC 7b: Strategic Priority 3 Engage and inspire staff who are proud to work at Unitec and are	574 days	Tue 1/05/18	Fri 10/07/20	High	🟡	0%		as above			
272	1.10.1.2.4 REC 7b:Strategic Priority 4 Build a financially sustainable organisation to invest in the future	574 days	Tue 1/05/18	Fri 10/07/20	High	🟡	0%		as above			