

## HRBP Action Plan 2019

## Key Actions to Achieve Priorities

Unitec Priority	Team Priority	Action and Timing
Success of all students, with a focus on priority groups (Māori, Pacific, Under 25, International) and the communities we serve (West, Central & North Auckland)	Build strong partnering relationships across Unitec with a focus on students and empowering staff	<ul> <li>Induct and embed Heads of School by Q2 and Programme Managers / Leaders by agreed timelines</li> <li>Elevating HRBP profile so are key member of department leadership team meetings and source of HR knowledge and support</li> <li>Improving our relationships and credibility by enthusiastic participation in organisation-wide initiatives e.g. Graduation, Aronui, Pohiri, Karakia - all year</li> <li>Enhancing our effectiveness in our roles by understanding Unitec's offering e.g. attending lectures - all year</li> <li>TIASA collective bargaining - assisting with business case to ensure we concentrate on key issues and involvement in bargaining for a successful conclusion to the collective</li> <li>Demonstrate proactive relationship with union giving heads up on any upcoming changes and/or resolving issues early</li> </ul>
Quality learning, teaching and applied research to develop work-ready graduates and lifelong learners	'Best practice' focus to contribute toward a Category 1 Culture of Excellence	<ul> <li>Suite of updated ER templates by Q3</li> <li>Develop and/or deliver one workshop each 6-8 weeks eg: Engagement, Code of Conduct, Poor Performance, Performance Partnering, Leave Management, Disciplinary, Sick Leave, Contract Types etc</li> <li>Successful remuneration review completed within budget</li> <li>Partner with managers to ensure targets and goals remain relevant and achieved</li> <li>Apply for a recognised HR award</li> </ul>



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Engaged and inspired staff, equipped with the capabilities to support and deliver best learning	Focus on inclusiveness and wellbeing while supporting staff to build capability with a focus on the core business of learning, teaching and applied research	<ul> <li>Coaching and guiding Managers through performance management and ER processes and issues, using templates and BP model utilising best practice in a timely and efficient manner</li> <li>Proactively contribute to a mentoring programme - pilot on Heads of School - by end Q2</li> <li>New manager booklet based on HoS and Programme Manager / Leader induction. In conjunction with L &amp; D - by end year</li> <li>Project Eleven - new positions in place by end Q2</li> <li>Te Reo - attend full suite of programmes and incorporate Mātauranga Māori into everyday practice - by end year</li> <li>Helping embed wellbeing strategy - by end year</li> <li>Supporting teacher capability initiatives e.g. badging - all year</li> <li>Increasing staff engagement - actively facilitating action plan workshops, support leaders in implementing action plan - by Q2 and all year</li> <li>Familiarise with Maori, Pacific and International success strategy / student success strategy / research strategy - by end Q2</li> </ul>
A financially sustainable business to invest in the future	Develop an enterprising mind-set and ensure compliance against process	<ul> <li>PeopleSoft 9.2 upgrade within agreed timeframes</li> <li>Project Eleven - new structure is cost neutral or better - by end Q2</li> <li>Reflect on and share learnings with team on complex HR matters</li> <li>ER Act changes to be implemented - by May</li> <li>Increasing knowledge and understanding business - session with finance on balance sheet, increase marketing knowledge, operations, HoS session - as per HR Ops meeting cycle</li> <li>Remuneration - consistent approach - July rem review. Prep for July review to ensure clear around 2019 Rem guidelines</li> </ul>